

**TRANSPARENCY INTERNATIONAL E.V.**  
**FINANCIAL STATEMENTS**  
FOR THE YEAR ENDED 31 DECEMBER 2018

Transparency International is a global movement with one vision: a world in which government, business, civil society and the daily lives of people are free of corruption. Through more than 100 chapters worldwide and an international secretariat in Berlin, we are leading the fight against corruption to turn this vision into reality.

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# GENERAL INFORMATION

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Board of Directors:

NAME	COUNTRY	NOTES
Delia Ferreira Rubio	Argentina	
Rueben Lifuka	Zambia	
Robert Barrington	United Kindgom	
A.J. Brown	Australia	
Nada Abdelsater Abusamra	Lebanon	Until Oct. 2018
Boris Divjak	Bosnia and Herzegovina	
Karen Hussmann	Germany	
Samuel Kimeu	Kenya	
David Ondráčka	Czech Republic	
Oya Özarslan	Turkey	
Kol Preap	Cambodia	
Alberto Precht Rorris	Chile	Elected Oct. 2018
Natalia Soebagjo	Indonesia	

Managing Director: Patricia Moreira

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Registration: Registration office: Amtsgericht Charlottenburg  
Registration number: VR 13598 B  
Date of latest change: 19/06/2018

Tax registration: Registration office: Finanzamt für Körperschaften I  
Tax number: 27/678/51105  
Date of latest triennial exemption: 12/08/2016  
Value Added Tax (VAT) identification number: DE273612486

Auditors: Mazars GmbH & Co. KG  
Wirtschaftsprüfungsgesellschaft  
Steuerberatungsgesellschaft  
Alt-Moabit 2  
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Germany

Banks: Commerzbank AG  
Theodor-Heuss-Platz 6  
10877 Berlin  
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Deutsche Bank AG  
Unter den Linden 13/15  
10117 Berlin  
Germany  
  
Bank of America NA  
100 North Tryon Street  
Charlotte, NC 28255  
United States  
  
KBC Bank  
Avenue Marnix 31  
1000 Brussels  
Belgium

# MANAGING DIRECTOR'S REPORT

## FOR THE YEAR ENDED 31 DECEMBER 2018

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The Managing Director presents the annual report on the affairs of Transparency International e.V. for the year ended 31 December 2018.

## GOVERNANCE STRUCTURE

### The TI Movement

Transparency International (TI) is an unincorporated, international coalition, which has the objective to stop corruption and promote transparency, accountability and integrity at all levels and across all sectors of society. The TI movement consists of more than 100 National Chapters, Chapters in Formation and National Contacts in different countries throughout the world and an international Secretariat in Berlin. Additionally, the movement comprises Transparency International Liaison Office to the European Union (TI-EU), based in Brussels, and Friends of Transparency International (FOTI) based in New York. The Secretariat, TI-EU and FOTI present their accounts on a consolidated basis and are collectively referred to as TI-S in this report. All other movement entities are referred to as coalition partners.

### TI-Secretariat

Transparency International e.V. (the Secretariat) is an incorporated membership association registered in Berlin and recognised as being exempt from income tax in Germany. Its governing document is the Charter of Transparency International.

The members of the association comprise individuals and independent entities. Their accreditation is the result of a formal process, awarding them the status "Individual Member" (physical persons) or "National Chapter" (entities). Accredited members have voting rights at Membership Meetings.

Representatives of National Chapters and Individual Members meet on an annual basis at the Annual Membership Meeting (AMM) to learn from each other, coordinate their activities, hold the Board of Directors to account and elect new Board members. The Board is comprised of twelve members who are elected for a three-year term and hold the Secretariat to account, including by review and approval of its budget. The Board has several committees, including the Finance and the Risk and Audit Committees, which advise the Board on financial matters.

The Secretariat's operations are led by the Managing Director, who has registered power of attorney for the organisation. The Managing Director is appointed by the Chair and the Vice-Chair, with approval by the Board of Directors and reports to it.

# OBJECTIVES AND ACTIVITIES

## Overview

In line with the TI Charter, the main objective of TI-S is “to take action to combat corruption and prevent criminal activities arising from corruption so as to help build a world in which government, politics, business, civil society and the daily lives of people are free of corruption, because of the potential of corruption to undermine economic development, generate poverty, foster political instability and create global insecurity”.

In particular, this is done by:

- Raising public awareness of the occurrence and impact of corruption;
- Developing coalitions to address it;
- Developing and disseminating tools to curb it;
- Promoting transparency and accountability in politics and business;
- Monitoring the control of corruption; and
- Supporting institutions and mechanisms to combat it.

## 2018 Achievements and Impacts

TI has continued working on major cases of corruption in order to bring the corrupt to justice. In 2018, we called for more action in the Lava Jato investigations, and we launched the Golden Visas campaign, in collaboration with investigative journalists, which forced the European Commission to announce further scrutiny of golden visa schemes. Our long-standing advocacy on the case of Ricardo Martinelli bore fruits with the recent extradition of the former Panamanian president.

Regarding whistleblower protection, the drafting of the EU directive on this matter is progressing, taking on board many of TI's recommendations. TI's best practice guide on whistleblower legislation directly influenced the draft directive.

Partnerships with the private sector were built through assessments of business integrity in countries like Russia, Brazil, Kenya and Malaysia. These are not just research products but they integrate the engagement with companies in their methodology, with a view to change their practices and build partnerships. In the same area of work, TI's strong engagement with the B20 is also noteworthy and led to concrete impact. The final B20 Policy Paper calls for the first time on the G20 to mandate public registers of Beneficial Ownership Transparency; in addition, the integrity of State-owned Enterprises (SOEs) has been included as a B20 policy priority, and recommendations on SOEs reflect and reference TI's 10 Anti-corruption Principles for SOEs.

We have also been active in international fora by developing parallel reports on the Sustainable Development Goals (SDGs), pushing for the implementation of G20 commitments on beneficial ownership, and successfully promoting an UNCAC resolution on grand corruption. Twelve national chapters published shadow reports that provide an independent analysis to complement and scrutinise official government progress reports related to SDGs 16.4, 16.5 and 16.10. Chapters use it to engage with a range of officials during the research phase at the national level and then lobby their government representatives to use the findings.

The International Anti-Corruption Conference, the world's largest civil society forum for tackling corruption, took place in October 2018, in Copenhagen. The Conference brought together over 1800 anti-corruption practitioners from more than 150 countries, and featured the Films for Transparency Festival and the Fair Play Anti-Corruption Music Concert in downtown Copenhagen. A high level segment was organised with the objective to accelerate anti-corruption strategies and to propose

concrete action plans. Ministers, leaders of international organisations and private companies worked together on strategies for international collaboration on anti-corruption. The high level segment resulted in a joint statement on anti-corruption, as well as commitments from 19 individual countries and 9 international organisations.

Our flagship Corruption Perception Index (CPI) was launched in February, attracting broad media interest (more than 10,000 clips in print, online and broadcast outlets – 30% more than last year – and 570,000 views on the website in three days). In general, our global visibility has significantly increased in 2018. For example, we launched several events and communications campaigns that yielded coverage in grade A media, including the publication of our report “European Getaway: Inside the Murky World of Golden Visas”, or our Exporting Corruption report, which assesses the enforcement of the OECD Anti-Bribery Convention.

TI continued to operate its demand-driven research Helpdesk, which received 137 queries from national chapters and development practitioners, resulting in the production of 60 fully-developed responses. These products have had direct impact, since over a third of the responses have been used to provide input into legal or policy processes. For example, thanks to the Helpdesk support, I-Watch (TI Tunisia) commented on a draft law on asset declarations, and Poder Ciudadano (TI Argentina) advocated to include a gender perspective in the G20 Anti-Corruption Action Plan. The Anti-Corruption Knowledge Hub launched in early 2018 has quickly established itself as an important platform for disseminating corruption-related knowledge generated by TI, with 135,765 views as of 31 December 2018 (compared to 40,000 Helpdesk page views for the same period on the TI website).

## Plans for the Future

In 2018 TI conducted two important reviews of its work: the mid-term review of our 2020 Strategy, and the review of our advocacy work. These reviews were fundamental for the organisation to take stock – mid-way through its strategic cycle – and move forward in the next two remaining years of this strategy, ensuring that it will achieve impact. This implies working to strengthen our Advocacy and Legal Advice Centers (ALACs); ending impunity on grand corruption; make substantial advances on integrity in politics; and continue strengthening the anti-corruption movement.

### People & Partners

#### **ADVOCACY AND LEGAL ADVICE CENTERS (ALACs)**

The Advocacy and Legal Advice Centers (ALACs) are still a TI flagship initiative. In many countries, the ALACs provide the only free mechanism for handling corruption related complaints and cases. Its goal is to enable systemic change through their work on these cases. We will increasingly support individuals and groups of people to act and demand accountability – and we will work to protect them when they are at risk. Our overall goal will be to position the ALACs as an approach that adds value to other strategic areas, especially on grand corruption and integrity in politics. We will revamp our approach to the ALACs through a global team that focuses on supporting the ALACs’ work on cases, on setting up international and regional pro-bono networks, on supporting chapters in having a stronger client-oriented service, and on the overall sustainability of the approach.

TI-S will facilitate the sharing of experience in how to run ALACs safely for TI in-country staff, for victims and witnesses of corruption and how to better use ALAC case information for specific advocacy. TI-S will coordinate multi-country projects on behalf of TI national chapters and other partners that focus on corruption in basic services and service delivery areas that most affect people’s lives.

TI-S will support the use of ALAC-created knowledge in other priorities, especially those focused on working with and protecting people. As a related aspect of ALAC work, TI-S will lead in the advocacy for whistleblower protection standards in both the public and private sector, to ensure that those who speak up are given full protection under the law and are not wrongfully punished for their courage to



confront corruption. TI aims for key advocacy targets to endorse TI recommendations for good practice whistleblowing mechanisms, including selected business sectors. Additionally, effective whistleblowing legislation is envisaged and/or enforced and key target audiences' positive perception of whistleblowers visibly increased.

TI recommendations will be available for good practice whistleblowing mechanisms in public and private organisations and effective whistleblowing legislation enforced in several countries. TI-S will also provide support to cross-border cases or around those involving international institutions. Advocacy actions based on corruption-related cases' data will be strengthened. Chapters that are providing support services to victims and witnesses of corruption will engage in sustainable business models for increased impact and sustainability. Furthermore, Chapter compliance with safety and security standards to victims and witnesses will be an integral part of the TI accreditation process.

By 2020, the services to victims and witnesses of corruption will also be effectively leveraged to mobilize supporters both nationally and internationally for effective public engagement at policy levels with governments.

## Prevention, Enforcement and Justice

### ENDING IMPUNITY FOR GRAND CORRUPTION

Grand corruption is a major obstacle to the achievement of sustainable development. Not only does it undermine and distort sound financial practice and clean business, both domestically and internationally, it deepens poverty, inequality and it increases exclusion. It also results in violations of human rights; a link recognised by the UN High Commissioner for Human Rights.

TI was successful in having grand corruption recognized as an international crime when the European Parliament adopted a resolution on corruption and human rights in third countries in September 2017 that calls on the EU to develop principles to combat grand corruption as a crime in national and international law, in line with TI language. TI has also been successful in beneficial ownership advocacy efforts and high level officials in a number of countries (including Ghana, Nigeria, and Kenya) have expressed public commitment to upholding the promises made.

In 2017 and 2018 TI's work on grand corruption benefitted from two unfortunate high profile public cases: the public release of the Paradise Papers, which followed on from media attention given to the Azerbaijan Laundromat revelations. Working in Partnership in a global Anti-Corruption Consortium, Organised Crime and Corruption Reporting Project (OCCRP) and TI have already had significant impact on the fight against grand corruption by shining a light on what kleptocrats do and how they do it. High-profile scandals like the Paradise Papers, the Panama Papers, the Azerbaijani Laundromat, and the Russian Laundromat across borders, make headlines and put pressure on global leaders to respond. TI's recent ground breaking reports, including *Doors Wide Open: Corruption and Real Estate in Four Key Markets*, and *Tainted Treasures: Money Laundering Risks in Luxury Markets* explain what needs to be done to root out corruption.

TI-S will continue to work on these high profile cases generated through the consortium work because headlines, investigations and research do not mark the end of the story, the corrupt must be brought to justice. We will seek to address the systems that allows for impunity of grand corruption. In 2020, we aim for TI's role in supporting victims of Grand Corruption and the Grand Corruption definition to be acknowledged by bilateral and multilateral institutions, legal entities, and the media. OGP Action Plans will contain commitments on BO (Beneficial Ownership) and procurement. Furthermore, civil society organisations will be involved in at the FATF Mutual Evaluation process reviews and for inter-governmental agreements for development of common criteria for the denial of entry to the Grand Corrupt.

In 2019-2020, TI will work towards the prevention of corruption by strengthening the development and implementation of the best available laws, regulations, standards and training. At the same time, we will strengthen our ability to engage when both law enforcement and justice systems fail to pursue

cases of corruption, resulting in impunity. TI-S will scale up advocacy at high-level fora including the OECD, UNCAC, G20, to continue pressure for implementation of existing anti-corruption commitments, in particular related to the financial and non-financial sectors, as well as for the adoption of Grand Corruption as an international and national crime, including model legislation, to assist governments, our National Chapters and other national groups in introducing such legislation.

In addition to our legal definition of Grand Corruption, we will advocate for other means of legal recourse for major international grand corruption cases. TI-S will also support chapters to extend the movement's use of the protections afforded under the Human Rights treaties and UN bodies in cases of corruption, enhancing our linkages to this established pathway to redress. TI-S will continue supporting chapters to carve roles in criminal procedures under a grand corruption statute. In such legal systems, TI as an anti-corruption NGO will be able to take part in criminal procedures and represent a broad range of victims.

### **INTEGRITY IN POLITICS**

TI-S will continue promote the utilization of 'International standards of lobbying' by more chapters and at EU level in order to promote high standards of lobbying regulation. The improvement of norms and standards of MiP (Money in Politics) in targeted countries will also be promoted by TI-S (e.g. responsible corporate political engagement, revolving doors, asset/income/interest disclosure). TI-S will furthermore exert increased pressure on global centres of power (EU, USA, G20) regarding key MiP issues such as policy/state capture and countering disproportionate influence.

In 2019 and 2020, TI-S will give policy and advocacy support to regional advocacy efforts related to political corruption. We will also push for public support for increasing transparency and integrity in lobbying, political financing and parliamentary ethics and work towards convincing international bodies to place the issue of lobbying standards and political financing on their agenda; as well as clean lobbying practices and responsible corporate political engagement on the agenda of multi-national companies and global reporting frameworks.

TI-S will push for the adoption of high standards on ethical and transparent lobbying intergovernmental/supranational bodies. Additionally, the aim is for international institutions to support and promote transparency in domestic political financing and parliamentary ethics and the establishment of global reporting initiatives that include robust lobbying standards and responsible corporate political engagement.

We will extend beneficial ownership assessments into more countries to include measures around effectiveness of implementation. TI-S will identify and analyse cases of good practice in prevention of illicit flows, both in the financial and non-financial sectors. For example, where there are examples of positive cooperation between the private sector, FIUs, law enforcement and regulators in sharing information e.g. around Suspicious Transaction Reports. This would serve as a basis for advocacy and monitoring of country commitments made at the London Summit.

### **Strong Movement**

In the coming years, TI will draw on its global reach and grow its influence further, securing TI presence where it matters most. We will innovate in our work to find new tools, refine our tools and develop better ways to understand what works to stop corruption. The TI Secretariat will add value to these ambitions, seeking the changes identified in our movement's strategy, with the following contributions in 2019 and 2020:

TI-S will strengthen our research in support of the priorities in our global strategy. Drawing on academic evidence and our own monitoring and evaluation system, our knowledge production and brokering will advance understanding of what engages people in anti-corruption and what works to stop corruption in our priority areas. Global research such as the CPI and Global Corruption Barometer will also be increasingly focused on supporting our strategic advocacy efforts. While continuing to offer

demand-driven knowledge products to our stakeholders, we will diversify our range of contributions and innovate in our methods of creating knowledge and in designing research for action, such as by crowdsourcing expertise from across the anti-corruption movement.

We will increase our support to chapters in addressing demand-driven knowledge needs regarding what works in fighting corruption as requested by external stakeholders and donors. Resources to build the capacity of the TI Research community will be in place, including with researchers beyond the anti-corruption community. TI will establish partnerships with researchers on strategic priorities and there will be an increased uptake of TI-S research on strategic priorities by the global anti-corruption community. All TI-S research data will be made accessible and promoted according to best online practices.

TI will continue to make linkages between corruption and human rights, and promote the use of human rights mechanisms on corruption-related human rights issues especially in countries with TI National Chapters.

In follow up to the adoption of the Sustainable Development Goals (SDGs), TI-S will support chapters in engaging with their governments on national indicators, and in shadow monitoring the implementation of the SDGs, in particular Goal 16. We will also carry out relevant research and evidence-based advocacy on the SDGs based on national and regional shadow reports focusing on the anti-corruption targets of SDG goal 16, and launch the SDG Goal 16 global report together with the SDG 16 Data Initiative.

TI-S supports the development and sharing of best governance and organisational standards and practices across the TI movement. Advocating for transparency, accountability and integrity requires us to demonstrate excellence in all these areas across our own movement. By 2020, more than two thirds of the Movement should be fully applying and complying with good governance standards, code of ethics, declaration of interest, whistleblower protection and other anti-corruption rules. The TI movement will make financial information easily accessible to external stakeholders and it will have a robust financial control system in place.

We will promote financial management performance benchmarks and related risk assessment tools, in preparation for the challenges we expect in working toward our strategic goals as a movement. Through the Regional and governance experts at TI-S, we will continue our efforts in sharing knowledge in broad ranges of areas across the Movement by facilitating exchanges and training and creating opportunities for capacity-building activities. TI will continue giving capacity support to National Chapters (e.g. Planning, Monitoring, Evaluation and Learning, Fund Raising, Research, Communications, Advocacy), facilitate intra-movement learning and coordination, supporting governance structures at all levels (from international board to National Chapters), and protect the brand and reputation of the Movement and the safety of its members. We will also strengthen our safety processes and response procedures to crises, continue to evaluate security risks, using our risk management health checks in targeted countries and undertaking dedicated missions by our safety and security programme.

## RISK MANAGEMENT

The Board has ultimate responsibility for risk management and to ensure that there are structures and processes in place for the effective management of risk. Responsibility for risk oversight has been delegated to the Risk and Audit Committee, which reports and provides advice regularly to the Board.

The Secretariat's risk management infrastructure has been overhauled in 2017, through the adoption of an internationally established framework, the COSO<sup>1</sup>, and through the compilation of a revised risk register. The risk register takes into account internal assessments as well as the results of evaluations performed by external reviewers. The main areas of focus of the risk register are Governance, Strategy and reputation, Financial sustainability, Organizational model, Data security, Personal security and Brand integrity.

The Risk and Audit Committee has reviewed the risk management policy and the current risk register, and considers that they are sufficient to ensure that major risks are identified and systems are established to manage them. The Risk and Audit Committee receives quarterly updates on risk management, and on an annual basis reviews risk management systems and processes.

## FINANCIAL REVIEW

### Results review

In 2018, the income of TI-S was €23,671,935, increased from prior year by €1,466,433 or 6.6% on a consolidated basis and by €1,777,473 or 8.5% for the Secretariat.

**Restricted income** increased by €2,252,993 or 12% compared to 2017 due to better budget performance on some grants increased availability of restricted grants. Total restricted income, of €20,379,527 on a consolidated basis and of €19,645,513 for the Secretariat only, is the highest in TI-S history.

This resulted in a significant absorption of costs by restricted grants and a subsequent lower utilization of **unrestricted income**, which decreased by €958,942 or 25% on a consolidated basis and €820,388 or 23% for the Secretariat. This trend is temporary, not structural and results in an increase of deferred unrestricted income, which will be necessary to ensure TI-S's impact in the mid-term.

Operating **expenditure** increased by €1,348,056 or 6.1% on a consolidated basis and €1,611,388 or 7.7% for the Secretariat only. This is predominantly a result of higher activity costs, which increased by €1,461,623 or 36% on a consolidated basis and €1,559,968 or 42% for the Secretariat only and reflect the efforts of the current leadership to improve budget performance on projects and to review existing processes. In this context, the investment in staff competencies is worth mentioning, with training costs increasing from €28,787 to €163,177.

Focus on internally led activities did not imply a reduction of the financial support to the movement, which increased by 3% to €10,337,200, further improving 2017 results when it had grown by 23%. As such, support to partners is now 44% of the total TI-S expenditure.

Staff costs decreased by €410,253 or 5% on a consolidated basis and €315,738 or 5% for the Secretariat only, as the downsizing implemented in the first half of 2017 was reflected for the full year 2018.

### Reserves policy

The reserves policy approved by the Finance Committee has set a target for the total reserves as between three and six months of total adjusted operating expenses plus commitments. The current

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<sup>1</sup> Committee of Sponsoring Organisations of the Tradeway Commission

level of reserves, at €4,325,602 is above the minimum target and corresponds to approximately 4 months of adjusted expenditure plus commitments.

### Going Concern

No material uncertainties that cast significant doubt about the ability of TI-S to continue as a going concern have been identified by management.

## FINANCIAL STATEMENTS

TI-S presents the financial statements voluntarily. The decision to apply International Financial Reporting Standards (IFRS) as adopted by the EU was first applied in 2007 in keeping with our core values and to serve as a leader in terms of accountability, transparency and credibility.

### Auditors

Mazars GmbH & Co. KG were appointed to audit the Financial Statements as of 31 December 2018.

10 April 2019

A handwritten signature in blue ink, appearing to read 'Patricia Moreira', with a stylized flourish at the end.

Patricia Moreira  
Managing Director

# AUDIT REPORT

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## INDEPENDENT AUDITOR'S REPORT

To Transparency International e.V., Berlin

### Opinion

In our opinion, the consolidated financial statements give a true and fair view of the financial position of Transparency International e.V., Berlin and its subsidiary, as of December 31, 2018, and of its financial performance and its cash flows for the year then ended in accordance with the IFRSs, as adopted by the EU.

We have audited the accompanying consolidated financial statements of Transparency International e.V., Berlin and its subsidiaries, which comprise the Consolidated Statement of Financial Position, the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Changes in Reserves, the Consolidated Statement of Cash Flows and the Notes to the Financial Statements for the year ended 31 December 2018.

### Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Association within the meaning of the IESBA's Code Of Ethics and have fulfilled our other responsibilities under those ethical requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Going Concern

The Association's financial statements have been prepared using the going concern basis of accounting. The use of this basis of accounting is appropriate unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so. As part of our audit of the financial statements, we have concluded that management's use of the going concern basis of accounting in the preparation of the Association's financial statements is appropriate.

Management has not identified a material uncertainty that may cast significant doubt on the entity's ability to continue as a going concern, and accordingly none is disclosed in the financial statements. Based on our audit of the financial statements, we also have not identified such a material uncertainty. However, neither management nor the auditor can guarantee the Association's ability to continue as a going concern.

## **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with IFRS and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. Those charged with governance are responsible for overseeing the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

The objectives of our audit are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

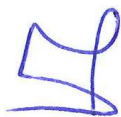
## **Final remarks**

This report is issued for information purposes to Transparency International e.V., Berlin only and for no other purpose.

Our assignment and professional liability is governed by the General Conditions of Assignment for Wirtschaftsprüfer and Wirtschaftsprüfungsgesellschaften (Allgemeine Auftragsbedingungen für Wirtschaftsprüfer und Wirtschaftsprüfungsgesellschaften) in the version dated January 1, 2017. By reading and using the information contained in this report, each recipient confirms notice of provisions of the General Conditions of Assignment (including the limitation of our liability as stipulated in No. 9) and accepts the validity of the attached General Conditions of Assignment with respect to us.

Berlin, 12 April 2019

Mazars GmbH & Co., KG  
Wirtschaftsprüfungsgesellschaft  
Steuerberatungsgesellschaft



Pierre Zapp  
Wirtschaftsprüfer  
[German Public Auditor]



Patrick Oelze  
Wirtschaftsprüfer  
[German Public Auditor]

## Consolidated Statement of Financial Position

ASSETS	Notes	31 December 2018	31 December 2017
<i>all amounts are stated in Euros</i>			
<b>Current Assets</b>			
Cash and cash equivalents	3	13,904,865	11,952,313
Accounts receivable		1,507,984	1,409,446
Debtors	4	255,641	380,549
Accrued income	5	1,252,343	1,028,897
Advances to project partners	6	2,720,698	2,587,374
Other current assets	7	110,378	122,622
<b>Current Assets, total</b>		<b>18,243,925</b>	<b>16,071,755</b>
<b>Non Current Assets</b>			
Intangible assets	8	22,204	26,395
Tangible assets	8	28,938	65,902
Investments	9	3,544,207	3,745,388
Other financial assets	9	88,211	105,355
<b>Non Current Assets, total</b>		<b>3,683,560</b>	<b>3,943,040</b>
<b>Assets, total</b>		<b>21,927,485</b>	<b>20,014,795</b>

LIABILITIES AND RESERVES	Notes	31 December 2018	31 December 2017
<i>all amounts are stated in Euros</i>			
<b>Current Liabilities</b>			
Accounts payable		1,015,308	1,232,159
Liabilities to project partners	10	334,660	567,341
Liabilities to suppliers	11	680,648	664,818
Other current liabilities	12	654,741	950,749
Deferred income, current	13	12,159,009	9,909,848
<b>Current Liabilities, total</b>		<b>13,829,058</b>	<b>12,092,756</b>
<b>Non Current Liabilities</b>			
Deferred income, non current	14	3,717,933	3,717,933
Other non current liabilities	9	1,250	1,250
Provisions	15	53,642	37,954
<b>Non Current Liabilities, total</b>		<b>3,772,825</b>	<b>3,757,137</b>
<b>Reserves</b>	16	<b>4,325,602</b>	<b>4,164,902</b>
<b>Liabilities and Reserves, total</b>		<b>21,927,485</b>	<b>20,014,795</b>

The notes on pages 16 to 47 form part of these financial statements



## Consolidated Statement of Comprehensive Income

	Notes	2018	2017
<i>all amounts are stated in Euros</i>			
<b>Operating income</b>			
Unrestricted income	17.a	2,915,273	3,874,215
Restricted income	17.b	20,379,527	18,126,534
Other income	17.c	377,135	204,753
<b>Operating Income, total</b>		<b>23,671,935</b>	<b>22,205,502</b>
<b>Expenditure</b>			
Staff costs	19	7,431,854	7,842,107
Partner support	20	10,337,200	10,013,078
Other expenses	21	5,540,388	4,078,765
Depreciation and amortisation	8	54,583	82,019
<b>Expenditure, total</b>		<b>23,364,025</b>	<b>22,015,969</b>
<b>Result from Operating Activities</b>		<b>307,910</b>	<b>189,533</b>
<b>Financial Result, net</b>	24	<b>(151,007)</b>	<b>3,270</b>
<b>Net surplus for the year</b>		<b>156,903</b>	<b>192,803</b>
<b>Exchange difference on translation of foreign operations</b>		<b>3,797</b>	<b>(3,621)</b>
<b>Comprehensive Income, total</b>		<b>160,700</b>	<b>189,182</b>

All the above results are derived from continuing activities.

There are no recognised gains and losses other than the ones stated above.

The notes on pages 16 to 47 form part of these financial statements

## Consolidated Statement of Changes in Reserves

	Free Reserves	Designated Reserves		Foreign currency translation reserve	Total
		Special Fund	Network Reserve		
<i>all amounts are stated in Euros</i>					
Balance at 01 January 2017	3,051,220	774,500	150,000	-	3,975,720
Transferred reserves on consolidation of subsidiary	-	-	-	(3,621)	(3,621)
Transfer from Net Surplus in 2017	192,803	-	-	-	192,803
<b>Balance at 31 December 2017</b>	<b>3,244,023</b>	<b>774,500</b>	<b>150,000</b>	<b>(3,621)</b>	<b>4,164,902</b>
Balance at 01 January 2018	3,244,023	774,500	150,000	(3,621)	4,164,902
Exchange difference on translating foreign operations	-	-	-	3,797	3,797
Transfer from Net Surplus in 2018	156,903	-	-	-	156,903
<b>Balance at 31 December 2018</b>	<b>3,400,926</b>	<b>774,500</b>	<b>150,000</b>	<b>176</b>	<b>4,325,602</b>

The notes on pages 16 to 47 form part of these financial statements

## Consolidated Statement of Cash Flows

	Notes	2018	2017
<i>all amounts are stated in Euros</i>			
Net surplus for the year		156,903	192,803
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>			
Adjustments for:			
Depreciation and amortisation	8	54,583	82,019
Release of leasehold improvements	8	5,503	5,503
Loss on disposal of fixed assets	8	1,902	210
Proceeds from the sales of fixed assets	8	-	(1,144)
Interest income/expense	24	(97)	1,670
Unrealised currency translation gains and losses	24	(14,831)	115,238
Revaluation of investment	9	201,181	(103,397)
Provisions	15	15,688	(698,040)
<b>Cash flow from operating activities</b>		<b>263,929</b>	<b>(597,941)</b>
<b>Granting activities:</b>			
Decrease/(Increase) in advances to project partners	6	(133,324)	(227,769)
(Decrease)/Increase in liabilities to project partners	10	(232,681)	280,987
Decrease/(Increase) in accrued income	5	(223,446)	1,152,321
(Decrease)/Increase in deferred income	13	2,249,161	2,269,616
<b>Cash flow from granting activities</b>		<b>1,659,710</b>	<b>3,475,155</b>
<b>Other operating activities:</b>			
Decrease/(Increase) in debtors and other current assets	4, 7	137,152	(59,411)
(Decrease)/Increase in liabilities to suppliers and other c. liab.	11, 12	(280,178)	662,447
Decrease/(Increase) in other financial assets	9	17,144	375
Interest income received	24	596	932
Interest expense paid	24	(499)	(2,602)
<b>Cash flow from other operating activities</b>		<b>(125,785)</b>	<b>601,741</b>
<b>Net cash flow from operating activities</b>		<b>1,954,757</b>	<b>3,671,758</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>			
Disbursements for the purchase of fixed assets	8	(20,833)	(10,565)
Investment of current endowment funds	9	-	(2,000,000)
Proceeds from sale of fixed assets	8	-	1,144
<b>Net cash flow from investing activities</b>		<b>(20,833)</b>	<b>(2,009,421)</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>			
<b>Net cash flow from financing activities</b>		<b>-</b>	<b>-</b>
<b>Decrease/Increase in cash and cash equivalents</b>		<b>1,933,924</b>	<b>1,662,337</b>
Cash and cash equivalents balance at 01 January	3	11,952,313	10,408,835
(Decrease) / Increase in cash and cash equivalents	3	1,933,924	1,662,337
Effect of exchange rate fluctuation	24, SoCR	18,628	(118,859)
<b>Cash and cash equivalents at 31 December</b>		<b>13,904,865</b>	<b>11,952,313</b>

The notes on pages 16 to 47 form part of these financial statements

# NOTES

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Transparency International e.V. (henceforth referred to as the Secretariat) is a registered, incorporated association ("eingetragener Verein") based at Alt-Moabit 96, 10559 Berlin, Germany. It acts as the secretariat of Transparency International (TI), the global civil society organisation leading the fight against corruption.

The financial statements comprise the Consolidated Statement of Financial Position, the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Changes in Reserves, the Consolidated Statement of Cash Flows and the Notes to the Financial Statements for the year ended 31 December 2018. The area of consolidation is defined below. The financial statements are presented in units of Euros.

## 1. ACCOUNTING POLICIES

The accounting policies adopted in the preparation of these consolidated financial statements are detailed below.

### 1.a Basis of preparation

The financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) as adopted by the European Union (henceforth, Adopted IFRS).

The financial statements have been prepared voluntarily, under the historical cost basis. The accounting policies adopted in preparing these statements are consistent with those applied in the year ended 31 December 2017.

### 1.b Changes in adopted IFRS

During the last reporting period, the following standards and interpretations have become effective. As such they have been adopted by the Secretariat, although none had a significant impact on the financial statements for the year ending 31 December 2018:

- IFRS 15: Revenue from Contracts with Customers
- IFRS 9: Financial Instruments
- Amendments to IFRS 2: Classification and Measurement of Share-based Payment Transactions
- Amendments to IFRS 4: applying IFRS 9 Financial Instruments with IFRS 4 Insurance Contracts
- Amendments to IAS 40: transfers of Investment Property
- Amendments to IFRS 1 and IAS 28: annual Improvements to IFRSs 2014-2016 Cycle
- IFRIC 22: Foreign Currency Transactions and Advance Consideration

At the date of issue of these financial statements the following standards and interpretations, which have not been applied in these financial statements, were issued but not yet effective. The Secretariat is currently taking all the necessary steps to assess the impact of these standards on its statements and implement them accordingly, if necessary, by their effective date. Management anticipates that the adoption of these standards and interpretations in future periods will have no material impact on the financial statements of the Secretariat:

- IFRS 16 Leases, effective for accounting periods beginning on or after 1/1/2019
- IFRS 17 Insurance Contracts, not yet endorsed by the European Union
- IFRIC 23 Uncertainty over Income Tax Treatments, effective for accounting periods beginning on or after 1/1/2019

- Amendments to IAS 28: Long-term Interests in Associates and Joint Ventures, not yet endorsed by the European Union
- Amendments to IAS 19: Plan Amendment, Curtailment or Settlement, not yet endorsed by the European Union
- Amendments to IFRS 3: definition of a Business, not yet endorsed by the European Union
- Amendments to IAS 1 and IAS 8: definition of Material, not yet endorsed by the European Union
- Amendments to IFRS 9: Prepayment Features with Negative Compensation

## 1.c Preparation of the accounts on a going concern basis

The reported consolidated net surplus amounts to €156,903, in line with prior years' surplus of €192,803. Projected funding for 2019 is considered adequate for sustainability: the 2019 budget approved by the Board in October 2018 indicates that grants awarded are sufficient to fund budgeted expenditure; in line with previous years, after the approval of the budget, additional income is expected to be secured through newly signed grants.

With reference to the liquidity at year end, current assets exceed current liabilities by €4,9414,867; cash amounts to €13,904,865 or 63% of total assets. Cash flow shortages are not expected in the short and medium term. As such, there is no significant doubt on financial sustainability in the next 12-18 months. The accounts are therefore being prepared on a going concern basis.

## 1.d Use of estimates

The preparation of financial statements in conformity with IFRS requires management to make judgements and estimates that affect the valuation of assets, income, liabilities and expenses. These estimates and judgements are based on assumptions that are considered reasonable in the circumstances. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

## 1.e Area of consolidation

These financial statements aggregate the results of the Secretariat with Friends of Transparency International (FOTI) and Transparency International Liaison Office to European Union AISBL (TI-EU) on a line-by-line basis. The entities are henceforth referred to collectively as TI-S in this report. A separate set of financial statements for the Secretariat is not presented.

Other entities belonging to the TI Movement –subsequently referred to as “coalition partners”- share common strategic goals and meet certain agreed accreditation requirements; however, these are fully independent from the Secretariat per the criteria set by IFRS 10 and therefore report separately.

### 1.e.1 Consolidated entities

**FOTI** is a charity incorporated in the state of Minnesota, USA, and granted tax exempt status as per art. 501(c)3 of the United States Internal Revenue Code. It was founded in 2014 with the Secretariat as its sole member. The entity currently has no employees, and its registered address is:

268 East Broadway, suite 1307, New York, NY, 10002 – United States

During 2018, the Secretariat and FOTI jointly implemented two projects, which originated the following intragroup transactions:

RELATED PARTY TRANSACTIONS between the Secretariat and FOTI				
Project	01-Jan-18	Cash paid/(received)	Expenditure	31-Dec-18
	Receiv able/(pay able) to FOTI			Receiv able/(pay able) to FOTI
all amounts are stated in Euros				
Women, Land and Corruption	(62,356)		136,199	73,843

Additionally, the Secretariat provided administrative and accounting services to FOTI on a pro-bono basis. The value of the services was estimated at €11,561 based on the resources employed, measured at standard cost.

**TI-EU** is a charity incorporated in Belgium, and granted international non-profit status (AISBL) as per the Belgian law of foundations of 27 June 1921. It was founded in 2010. As of 31 December 2017, the entity employed 16 staff, and its registered address is:

Rue de l'industrie 10, 1000 Bruxelles - Belgium

During 2018, the Secretariat and TI-EU jointly implemented twelve projects, which originated the following intragroup transactions:

RELATED PARTY TRANSACTIONS between the Secretariat and TI-EU				
Project	01-Jan-18	Cash paid/(received)	(Expenditure)	31-Dec-18
	Receiv able/(pay able) to TI-EU			Receiv able/(pay able) to TI-EU
all amo unts are stated in Euros				
Core support	(100,000)		(75,000)	(175,000)
Preventative Anti-Corruption for REDD+	19,872			19,872
Integrity Pacts Phase I	(15,313)	1,352		(13,961)
Integrity Pacts Phase II	(36,800)	49,965	(32,958)	(19,793)
National Integrity System - Western Balkans	(5,494)	5,494		-
Climate Finance Integrity	(32,864)	31,907	957	-
Engage business in advancing global standards to stop corrupt money flow s	47,527		(59,144)	(11,617)
Tow ar d an EU Directive on Whistleblow ing	5,379	33,817	(56,279)	(17,083)
Public Sector, Open Governance	(4,880)	4,880		-
Financial Transparency Coalition Brussels Advocacy	(22,378)	38,594	(8,040)	8,176
Anti-Corruption Advocacy for Sustainable Development	(59,798)		(27,638)	(87,436)

## 1.f Cash and cash equivalents

Cash and cash equivalents include cash in hand and cash at bank.

Cash and cash equivalents denominated in foreign currencies are measured at fair value, using the bank exchange rate at the date of the Statement of Financial Position.

## 1.g Current assets and liabilities

Current assets are measured at their recoverable amount, while current liabilities are measured at the amount expected to be paid. All current balances are due within one year.

Allowances for the impairment of “accounts receivable” and “advances to project partners” are made if the collection of the balance is doubtful. The amount of the allowance is the difference between the carrying amount of the asset and its recoverable amount.

## 1.h Non-Current assets

Non-current assets include tangible and intangible fixed assets, and financial assets. The recognition criteria for each category of non-current asset is detailed below.

### 1.h.1 Tangible and intangible fixed assets

Tangible assets include office equipment and furniture, while intangible assets comprise software, licences and leasehold improvements. Compliant with IAS 16 and 38, both are initially recorded at cost and thereafter presented at the lower of historical cost less accumulated depreciation and their recoverable amount.

TI-S can obtain licences for certain software at highly discounted or nil price. Availability of open source or favourably priced software is customary for charities; as such, licences obtained at these conditions are not considered in-kind donations in these financial statements.

Depreciation is calculated on a straight-line basis over the useful life of each item; on average, the useful lives of TI-S's main classes of assets are estimated as follows :

ASSET CLASS	years
Furniture	12
Servers and other IT hardware	8
Computers, software, licenses	3

Disposals are recorded when the assets are scrapped or sold. Cost of maintenance is expensed as incurred.

### 1.h.2 Financial assets

Financial assets include a portfolio of investments in securities and equities available for sale. In accordance with IFRS 9, these are presented at fair value through profit and loss. In addition, they include a minority equity interest presented at fair value and deposits on leases due beyond one year, presented at amortised cost, using the effective interest method.

## 1.i Non-Current liabilities

Non-current liabilities include funds available for the purpose of supporting the long-term sustainability of the TI Movement, therefore not relating to the continuing activities of TI-S.

The funds are recognised at their historical value at the time TI-S was entitled to use the principal of the awarded funds.

## 1.j Provisions

Provisions are recognised in accordance with IAS 37, when TI-S has a present obligation resulting from a past event that will determine a probable outflow of economic benefits, of which a reliable estimate can be made.

## 1.k Changes in reserves

Changes in reserves are accounted for in accordance with TI's Charter. Additionally, the Secretariat is subject to the requirements of the German Tax Code (Abgabenordnung § 55, 62) which defines maximum and minimum levels of reserves, and requires that the reserves are used exclusively for charitable purposes, as defined in the charter.

## 1.l Accounting for income

TI-S receives income mainly from grants, with residual amounts of funds being raised through individual donations, performance of charitable activities, and finance income. Regardless of the origin of the income, all contributors to income are henceforth defined as "donors". The recognition criteria for each category of income is detailed below.

### 1.1.1 Grant income

Grant income is accounted for in accordance with IAS 20. As such, income is recognised when there is reasonable assurance that (a) the grant will be received and (b) the entity will comply with the conditions attached to the grant. TI-S considers proviso (a) met when the formal offer of funding is communicated in writing. Proviso (b) is met when the activities required by the grant have been performed or the objectives upon which the grant is conditional have been met.

When entitlement is dependent on certain specific performance conditions, funds are identified as "restricted" and recognised as income when conditions are satisfied. This is usually proportional to the relevant expenditure incurred. When grants are awarded to cover the general expenditure of the organisation, they are identified as "unrestricted" and recognised as income when TI-S is entitled to their receipt, over the period they are intended to fund.

Grants received but not yet utilised are presented in the Statement of Financial Position as current liabilities under "deferred income"; grants committed and utilised but not yet received in cash are presented within current assets under "accrued income".

### 1.1.2 Individual Donations

Consistent with the provisions of IAS 20, individual donations are recognised when receivable. An individual donation is deemed to be receivable when actually received, e.g. in the case of voluntary cash payments collected via the Secretariat's website; or when a contract is in place and any outstanding conditions under the contract have been met, e.g. contributions from legacies are recognised when the administrator confirms the transfer of title of the equity.

Donations in kind, if any, are recognised at fair value when received using a reliable estimate of the cost of the donated goods or services.

### 1.1.3 Income from charitable activities

In a limited number of circumstances, TI-S receives income ("Zweckbetrieb") as a remuneration for the performance of activities directly connected with its charitable purposes ("Gemeinnützigkeit"). The related income is recognised according to IAS 18 and therefore by reference to the stage of completion of the transaction at the end of the reporting period.

### 1.1.4 Finance income

Finance income comprises interest income on deposits and exchange rate gains. Interest income and realised exchange rate gains are recognised when TI-S becomes entitled to them. Unrealised exchange rate gains are accounted for in compliance with IAS 21, as detailed in note 1.n.



## 1.m Accounting for expenditure

Expenditure comprises operating expenditure incurred at TI-S, operating expenditure incurred by project partners, and finance costs. The recognition criteria for each category of expenditure are detailed below.

### 1.m.1 Operating expenditure incurred at TI-S

Operating expenditure incurred at TI-S consists generally of staff costs, office running costs, travel costs and consultancy fees. Service and labour costs are recognised in line with the rendering of services and labour; purchases of goods are recognised when TI-S acquires title to their property.

Office running costs include leases, related to office space and equipment. Under current lease contracts, a significant portion of the risks and rewards of ownership are effectively retained by the lessor. As such, in accordance with IAS 17, these are classified as operating leases, and the related payments are charged to the Statement of Comprehensive Income on a straight-line basis over the period of the lease. Further information on leases is provided under note 23.

### 1.m.2 Operating expenditure incurred by project partners

A portion of TI-S's expenditure is incurred by project partners that receive grants from TI-S, mostly for the implementation of grant-funded projects. Most project partners are National Chapters, National Chapters in Formation or National Contacts: these are referred to collectively as Coalition Partners.

Expenditure is accounted for when incurred by the partner. TI-S estimates the expenditure incurred based on periodic reports issued by partners, which are assessed for accuracy and compliance with donor requirements and good accounting practice.

In Annex 3 to these financial statements, TI-S differentiates between expenditure reported through final reports, supported by documentation in full compliance with donor requirements, and interim reports. Expenditure recognised on the basis of interim reports amounts to €7,126,642 (€7,153,577 in 2017).

Grants disbursed but not yet spent by coalition partners are included in the Statement of Financial Position as "Advances to project partners". Donor funds disbursed to finance those outstanding advances are included within "Deferred income, current".

### 1.m.3 Finance costs

Finance costs comprise interest cost on deposits and exchange rate losses. Interest costs are recognised on an accrual basis. Unrealised exchange rate losses are accounted for in compliance with IAS 21, as detailed in note 1.n.

### 1.m.4 Cost accounting and full cost recovery

Direct expenditure is systematically allocated to projects and activities. Indirect costs are apportioned to each project according to a standard methodology based on staff taking part on the relevant project or activity. Indirect costs include expenditure related to financial, human resources, information technology, institutional governance and management, as well as office running costs. TI-S strives to achieve full cost recovery on every implemented project.

## 1.n Foreign currency translation

Unrealised exchange rate gains and losses are recognised at the date of the Statement of Financial Position, as a result of the conversion of all monetary assets and liabilities denominated in a foreign currency into Euros, at the exchange rate prevailing at year end. "Deferred income", "accrued income" and "advances to project partners" are non-monetary items.

## 1.o Taxation

The Secretariat is registered as an incorporated charity in Germany (“eingetragener Verein”, “Gemeinnützig”); it has no trading income, and therefore no liability for income tax (“Körperschaftsteuer” and “Gewerbesteuer”). The Secretariat is also registered as a small entrepreneur for VAT purposes; none of its income is subject to VAT, which implies that VAT paid on purchases is an unrecoverable cost.

## 1.p Pensions

The cost of pension and post-employment benefits schemes are included in the Statement of Comprehensive Income as they are incurred, according to IAS 19. None of these schemes are a defined benefit scheme.

## 2. FINANCIAL RISK MANAGEMENT

Compliant with IFRS 7, TI-S discloses below an assessment of its exposure to financial risks, which include: market risk, credit risk and liquidity risk. Market risk is seen as resulting from the combination of foreign exchange risk, price risk and interest rate risk.

TI-S does not hold any derivative financial instruments, and measures most of its financial instruments at fair value, as noted in note 2.d.

### 2.a Market risk

#### 2.a.1 Foreign exchange risk

Foreign currency risk relates to the potential losses incurred as a consequence of the change in the value of its financial instruments denominated in foreign currencies, due to exchange rate fluctuations.

Since the majority of expenditure is incurred in Euros, TI-S seeks to maximise receipts in Euros, as a way to naturally hedge against exchange rate fluctuations.

Income received in foreign currencies is, however, significant. Per TI-S’s Foreign Exchange policy, foreign currency held (resulting from donations’ received) has to approximate the forecast expenditure to be incurred in each currency, thus maximising the natural currency hedge. When differences between budgets denominated in a foreign currency and forecast expenditure in Euros arise, they are monitored on a timely basis and, if necessary, discussed with the donor to adapt planned activities to existing funds.

The tables below summarise the currency exposure per foreign currency and risk class, as of 31 December 2018 and 31 December 2017:

CURRENCY EXPOSURE	31 December 2018				
	EUR	GBP	USD	OTHER	TOTAL
<i>all amounts are stated in Euros</i>					
Investments	3,336,039	-	180,536	27,632	3,544,207
Cash and cash equivalents	13,414,235	275,767	214,863	-	13,904,865
Debtors	237,033	2,825	15,783	-	255,641
Other current assets	73,977	7,730	27,083	1,588	110,378
Liabilities to project partners	(316,697)	(278)	(16,444)	(1,241)	(334,660)
Liabilities to suppliers	(649,230)	(3,469)	(27,924)	(25)	(680,648)
Liabilities to other parties	(330,585)	-	(33)	-	(330,618)
<b>Foreign currency exposure</b>	<b>15,764,772</b>	<b>282,575</b>	<b>393,864</b>	<b>27,954</b>	<b>16,469,165</b>

CURRENCY EXPOSURE		31 December 2017			
	EUR	GBP	USD	OTHER	TOTAL
<i>all amounts are stated in Euros</i>					
Investments	3,363,644	-	353,190	28,554	3,745,388
Cash and cash equivalents	11,089,830	223,361	639,122	-	11,952,313
Debtors	373,893	52	6,604	-	380,549
Other current assets	92,433	6,292	22,309	1,588	122,622
Liabilities to project partners	(547,100)	-	(20,241)	-	(567,341)
Liabilities to suppliers	(641,099)	(4,519)	(19,200)	-	(664,818)
Liabilities to other parties	(54,421)	-	(379,438)	-	(433,859)
<b>Foreign currency exposure</b>	<b>13,677,180</b>	<b>225,186</b>	<b>602,346</b>	<b>30,142</b>	<b>14,534,854</b>

Other significant balances, including “advances to project partners”, “accrued income” and “deferred income” relate to non-monetary items, and therefore are not included as part of the currency exposure.

### 2.a.2 Price risk

Transparency International is exposed to equity and debt security price risks because of investments available for sale. These are managed by a professional portfolio manager (Deutsche Bank) who mitigates the price risk arising from them. The volatility of the portfolio since the investment was undertaken has been 5.45%.

### 2.a.3 Interest rate risk

Interest rate risk relates to the additional costs or reduced income depending on changes in interest rates over time.

All bank deposits have a maturity date that is below one year; as of 31 December 2018, TI-S cash is invested in immediately available cash accounts.

## 2.b Credit risk

Credit risk is the risk of financial loss due to a counterparty to a financial instrument failing to meet its contractual obligations. The carrying amount of TI-S's financial assets represents its maximum credit exposure. Impairment losses, if any, are recognised in the Statement of Comprehensive Income.

Exposure to credit risk is significantly influenced by the individual characteristics of the counterparties. TI-S has two main classes of counterparties:

- Banks, where significant amounts of cash are deposited, and
- Project partners that receive advances for project implementation.

With reference to banks, TI-S operates with four major institutions. Below are summarised their current Standard and Poor's ratings:

Standard and Poor's rating	
Commerzbank AG	A-
Deutsche Bank AG	BBB+
Bank of America N.A.	A+
KBC Bank	A+

Project partners are small and medium-size entities, which are not publicly rated. TI-S systematically monitors financial risks associated with project partners.

Based on this assessment, TI-S estimates the fair value of outstanding advances and receivables, by provisioning or writing off the amounts deemed irrecoverable. Further detail on the receivables written off are given in notes 4 and 6.

The composition of the asset portfolio, with reference to the nature of its assets and their credit risk, is detailed in the following table.

CREDIT RISK	31 December 2018				
	Liquidity	Securities	Equity	Funds	TOTAL
<i>all amounts are stated in Euros</i>					
<b>Non-current assets available for sale</b>					
Rated A or better	9,861	839,207	489,914	-	1,338,982
Rated B or better	-	1,040,896	326,852	-	1,367,748
Not rated	-	169,641	168,573	499,263	837,477
<b>Non-current assets available for sale</b>	<b>9,861</b>	<b>2,049,744</b>	<b>985,339</b>	<b>499,263</b>	<b>3,544,207</b>

CREDIT RISK	31 December 2017				
	Liquidity	Securities	Equity	Funds	TOTAL
<i>all amounts are stated in Euros</i>					
<b>Non-current assets available for sale</b>					
Rated A or better	326,915	741,757	744,535	-	1,813,207
Rated B or better	-	888,687	214,235	-	1,102,922
Other	-	-	264,968	564,291	829,259
<b>Non-current assets available for sale</b>	<b>326,915</b>	<b>1,630,444</b>	<b>1,223,738</b>	<b>564,291</b>	<b>3,745,387</b>

## 2.c Liquidity risk

Liquidity risk is the risk that the organisation encounters difficulty in meeting the obligations associated with settling its financial liabilities by the delivery of cash.

TI-S has a robust financial monitoring and reporting system, which allows it to foresee liquidity needs well in advance, and assess them against expected receipts. Expected cash flows, however, are taken into consideration starting from the project-development stage, with the aim of minimising advanced expenditure and pressure on cash balances.

TI-S keeps a significant portion of its reserves in cash, to minimise liquidity risk. Moreover, it is in a position to borrow short-term liquidity from its banks, although this has not been necessary to date.

The Board of Directors and its Finance Committee receive regular updates on the Secretariat's cash position.

## 2.d Fair value

Most of TI-S's financial assets are measured at fair value, consistent with the entity's operating model, and the contractual terms of the instruments (IFRS 9).

Non-current financial assets are measured at fair value based on quoted prices in active markets for identical assets and liabilities, as provided by the portfolio manager. The carrying amount, less any impairment noted, e.g. on receivables and advances, is considered in line with their fair value.

## 3. CASH AND CASH EQUIVALENTS

CASH AND CASH EQUIVALENTS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Petty cash	3,986	6,487
Cash at bank	13,900,879	11,945,826
<b>Cash, total</b>	<b>13,904,865</b>	<b>11,952,313</b>

Part of the cash held by TI-S is restricted as the Secretariat agreed to keep some funds, relating to a project implemented by a coalition partner, in custody. The arrangement was deemed appropriate in consideration of the local environment in which the partner operates. Cash held by restriction is as follows:

CASH BY RESTRICTION		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Unrestricted cash	13,904,824	11,572,876
Restricted cash	41	379,437
<b>Cash, total</b>	<b>13,904,865</b>	<b>11,952,313</b>

Part of the cash at bank is in foreign currency. Cash held by currency is as follows:

CASH BY CURRENCY				
	31-Dec-18		31-Dec-17	
	foreign currency	Euro	foreign currency	Euro
Euro		13,414,234		11,089,830
Pound Sterling	247,391	275,767	198,210	223,361
United States Dollar	246,083	214,863	766,180	639,122
<b>Cash total</b>		<b>13,904,865</b>		<b>11,952,313</b>

Foreign currencies have been converted using the below exchange rates:

EXCHANGE RATES		
	31-Dec-18	31-Dec-17
Pound Sterling per Euro	0.8971	0.8874
United States Dollar per Euro	1.1453	1.1988

## 4. DEBTORS

DEBTORS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Receivables from project partners	181,782	231,873
Receivables from others	93,207	136,163
Receivables from personnel	24,286	28,502
Provision for doubtful accounts	(43,633)	(15,989)
<b>Debtors, total</b>	<b>255,641</b>	<b>380,549</b>

Receivables from project partners mainly relate to balances unspent at the end of projects, which are to be given back in cash to TI-S. Receivables from others include mainly travel reimbursement requests.

“Receivables from project partners” and “receivables from others” are classified by ageing as follows:

AGEING OF RECEIVABLES		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Neither past due nor impaired	29,530	183,563
Past due 1-30 days	62,842	39,440
Past due 31-90 days	1,853	114,248
Past due 91-150 days	15,899	8,418
Past due greater than 150 days	164,864	22,367
<b>Receivables from project partners and others, total</b>	<b>274,988</b>	<b>368,036</b>

On the basis of the analysis above (see note 2.b), TI-S establishes a provision for doubtful debts for amounts past the due date where there is no reasonable expectation of receiving the funds. Movements in the provisions are as follows:

MOVEMENTS IN THE PROVISION FOR DOUBTFUL ACCOUNTS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Balance as of 01 January	(15,989)	-
Utilisation of the reserve for unrecoverable receivables	-	-
Amount accrued at year end	(27,644)	(15,989)
<b>Provision for doubtful accounts total</b>	<b>(43,633)</b>	<b>(15,989)</b>

## 5. ACCRUED INCOME

“Accrued income” consists of grant income recognised in the Statement of Comprehensive Income, which has not yet been received in cash.

ACCRUED INCOME		31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>			
<b>Government agencies</b>			
Bundesministerium für Umwelt, Naturschutz und nukleare Sicherheit (BMU)	Germany	351,526	48,376
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	Germany	34,494	65,639
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement	Belgium	32,458	-
Auswärtiges Amt	Germany	20,454	42,329
Department for International Development (DfID)	United Kingdom	4,599	4,177
<b>Government agencies, total</b>		<b>443,531</b>	<b>160,521</b>
<b>Multilateral institutions</b>			
European Commission		215,794	575,988
United Nations Office on Drugs and Crime (UNODC)		17,590	-
United Nations Office for Project Services (UNOPS)		-	22,425
<b>Multilateral institutions, total</b>		<b>233,384</b>	<b>598,413</b>
<b>Foundations</b>			
Stichting Adessium		52,698	108,464
Foundation Open Society Institute (FOSI)		40,979	4,523
<b>Foundations donors, total</b>		<b>93,677</b>	<b>112,987</b>
<b>Corporate donors</b>			
Siemens AG (Siemens Integrity Initiative)		80,111	-
Stora Enso Oyj		7,000	-
Equinor ASA		7,000	-
Telenor ASA		7,000	-
<b>Corporate donors, total</b>		<b>101,111</b>	<b>-</b>
<b>Individual donors</b>			
Giovanna Longo		1,500	1,200
Rolf Hellenbrand		1,500	-
Others (lower than €1,000)		6,695	3,614
<b>Individual donors, total</b>		<b>9,695</b>	<b>4,814</b>
<b>Coalition partners</b>			
Transparency International UK		135,058	-
Rencontre pour la paix et les droits de l'homme (RPDH)		27,352	15,458
<b>Coalition partners, total</b>		<b>162,410</b>	<b>15,458</b>

ACCRUED INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Others (e.g. research institutes, NGOs)</b>		
Journalism Development Network (JDN)	151,169	97,294
Christian Michelsen Institute (CMI)	40,301	33,708
International Association of Women Judges (IAWJ)	7,565	3,202
International Federation of Inspection Agencies	7,000	-
University of Birmingham	2,500	2,500
<b>Others, total</b>	<b>208,535</b>	<b>136,704</b>
<b>Accrued income, total</b>	<b>1,252,343</b>	<b>1,028,897</b>

No accrued amounts are overdue or impaired.

## 6. ADVANCES TO PROJECT PARTNERS

Advances to project partners include outstanding balances of payments relating to the implementation of ongoing projects. Below is an overview of advances to partners by region and type.

ADVANCES TO PARTNERS BY REGION		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Coalition partners</b>		
Europe and Central Asia	919,622	865,886
Americas	403,941	396,654
Sub-Saharan Africa	518,571	493,813
Middle-East and North Africa	16,276	39,805
Asia-Pacific	609,891	396,314
<b>Coalition partners, total</b>	<b>2,468,301</b>	<b>2,192,472</b>
<b>Other project partners</b>	<b>252,397</b>	<b>394,902</b>
<b>Advances to partners, total</b>	<b>2,720,698</b>	<b>2,587,374</b>

Advances are shown net of the expenditure reported based on reports received. Annex 3 includes a reconciliation by partner of advances outstanding as of 31 December 2018 and 31 December 2017.



## 7. OTHER CURRENT ASSETS

OTHER CURRENT ASSETS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Advances to suppliers	7,871	7,379
Prepaid expenses	70,507	102,220
Other	32,000	13,023
<b>Other current assets, total</b>	<b>110,378</b>	<b>122,622</b>

Other current assets are mostly related to advance payments of operating costs, including pension costs, rent, licences and membership fees.

## 8. TANGIBLE AND INTANGIBLE FIXED ASSETS

MOVEMENTS IN NON-CURRENT ASSETS						
	Intangible Assets			Tangible Assets		
			Leasehold			
	Software	Licences	improvements	Equipment	Furniture	Total
<b>ACQUISITION COST</b>						
Balance at 01 January 2018	146,976	26,198	30,270	755,528	30,766	989,738
Additions	2,701	-	-	18,132	-	20,833
Disposals	(18,017)	(7,459)	-	(118,212)	(4,626)	(148,314)
<b>Balance at 31 December 2018</b>	<b>131,660</b>	<b>18,739</b>	<b>30,270</b>	<b>655,448</b>	<b>26,140</b>	<b>862,257</b>
<b>DEPRECIATION AND AMORTISATION</b>						
Balance at 01 January 2018	146,976	24,111	5,962	700,578	19,814	897,441
Depreciation / Amortisation for the year	231	1,158	-	48,907	4,287	54,583
Release of leasehold improvement	-	-	5,503	-	-	5,503
Disposals	(18,017)	(7,459)	-	(118,212)	(2,724)	(146,412)
<b>Balance at 31 December 2018</b>	<b>129,190</b>	<b>17,810</b>	<b>11,465</b>	<b>631,273</b>	<b>21,377</b>	<b>811,115</b>
<b>BOOK VALUE</b>						
Balance at 01 January 2018	-	2,087	24,308	54,950	10,952	92,297
<b>Balance at 31 December 2018</b>	<b>2,470</b>	<b>929</b>	<b>18,805</b>	<b>24,175</b>	<b>4,763</b>	<b>51,142</b>

MOVEMENTS IN NON-CURRENT ASSETS						
	Intangible Assets			Tangible Assets		
all amounts are stated in Euros						
	Software	Licences	Leasehold improvements	Equipment	Furniture	Total
ACQUISITION COST						
Balance at 01 January 2017	146,976	23,966	30,270	762,960	30,857	995,029
Additions	-	2,232	-	8,333	-	10,565
Disposals	-	-	-	(15,765)	(91)	(15,856)
Balance at 31 December 2017	146,976	26,198	30,270	755,528	30,766	989,738
DEPRECIATION AND AMORTISATION						
Balance at 01 January 2017	135,990	22,493	459	650,999	15,624	825,565
Depreciation / Amortisation for the year	10,986	1,618	-	65,134	4,281	82,019
Release of leasehold improvement	-	-	5,503	-	-	5,503
Disposals	-	-	-	(15,555)	(91)	(15,646)
Balance at 31 December 2017	146,976	24,111	5,962	700,578	19,814	897,441
BOOK VALUE						
Balance at 01 January 2017	10,986	1,473	29,811	111,962	15,232	169,464
Balance at 31 December 2017	-	2,087	24,308	54,950	10,952	92,297

## 9. FINANCIAL ASSETS

An amount of €3,600,000 has been invested in a wealth management fund administered by Deutsche Bank. Its value at year-end was estimated at €3,544,207. Further details on the risk profile of the fund and its composition are included in note 2. Financial risk management.

Investments of €2,500 relate to a 10% stake in the International Civil Society Centre (ICSC), a global learning and exchange platform for international civil society organisations. These were purchased at their nominal value in 2009, but only €1,250 has been paid to date. The outstanding amount due of €1,250 is shown as "other non-current liabilities".

Movements in investments for 2018 and 2017 are as follows:

MOVEMENTS IN INVESTMENTS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Opening balance as of 1 January	3,745,388	1,641,991
Investments	-	2,000,000
Yearly revaluation	(157,610)	127,888
Management fee	(43,571)	(24,491)
<b>Investments, total</b>	<b>3,544,207</b>	<b>3,745,388</b>

“Other financial assets” relate to security bank deposits for office space in Berlin and Brussels. The total amount of security deposits is €88,211 at 31 December 2018 (2017: €105,355).

## 10. LIABILITIES TO PROJECT PARTNERS

Liabilities to project partners relate to balances due for ongoing and completed projects.

LIABILITIES TO PARTNERS BY REGION		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Coalition partners</b>		
Europe and Central Asia	101,196	151,902
Americas	63,169	105,268
Sub-Saharan Africa	71,211	42,603
Middle-East and North Africa	32,136	15,214
Asia-Pacific	33,095	67,025
<b>Coalition partners, total</b>	<b>300,807</b>	<b>382,012</b>
<b>Other project partners</b>	<b>33,853</b>	<b>185,329</b>
<b>Liabilities to partners, total</b>	<b>334,660</b>	<b>567,341</b>

## 11. LIABILITIES TO SUPPLIERS

LIABILITIES TO SUPPLIERS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Liabilities to suppliers	185,561	215,386
Year-end accruals	495,087	449,432
<b>Liabilities to suppliers, total</b>	<b>680,648</b>	<b>664,818</b>

## 12. OTHER CURRENT LIABILITIES

OTHER CURRENT LIABILITIES		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Liabilities to staff</b>		
Travel reimbursements	7,725	9,798
Vacation entitlements	178,670	241,364
Additional leave entitlements	8,937	12,231
Salary	126,826	253,497
<b>Liabilities to staff, total</b>	<b>322,158</b>	<b>516,890</b>
<b>Liabilities to other parties</b>		
to Fiscal Authorities for VAT	313,930	25,113
to Board Members	7,147	290
to Donors for interest on deferred income	49	49
Other	11,457	408,407
<b>Liabilities to other parties, total</b>	<b>332,583</b>	<b>433,859</b>
<b>Other current liabilities, total</b>	<b>654,741</b>	<b>950,749</b>

Other liabilities to staff decreased because the salaries of December 2017 were paid later than usual, at the beginning of January, while in 2018 were paid before year-end. The amounts received in custody from a coalition partner in 2017, shown in “other liabilities to other parties” have been fully given back to the partner during the year.

## 13. DEFERRED INCOME, CURRENT

“Deferred income” represents restricted and unrestricted funding received but not yet recognised as income. Part of the funds have been advanced to partners as disclosed in “advances to project partners” (note 6).

DEFERRED INCOME BY ENTITY TYPE		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Government agencies	6,858,122	5,032,243
Multilateral institutions	2,267,503	2,153,427
Foundations and trusts	2,598,589	1,629,433
Corporate donors	274,814	558,774
Coalition partners	27,191	272,477
Others	132,790	263,494
<b>Deferred income, total</b>	<b>12,159,009</b>	<b>9,909,848</b>

DEFERRED INCOME BY CLASS			
		31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>			
Unrestricted deferred income		3,187,467	1,684,972
Restricted deferred income		8,971,542	8,224,876
<b>Deferred income, total</b>		<b>12,159,009</b>	<b>9,909,848</b>

UNRESTRICTED DEFERRED INCOME			
		31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>			
<b>Government agencies</b>			
Ministry of Foreign Affairs	The Netherlands	1,465,000	750,000
Swedish International Development Cooperation Agency (SIDA)	Sweden	1,217,975	-
Swiss Agency for Development and Cooperation (SDC)	Switzerland	214,826	673,448
Irish Aid	Ireland	150,000	-
Ministry for Foreign Affairs of Finland	Finland	-	200,000
<b>Government agencies, total</b>		<b>3,047,801</b>	<b>1,623,448</b>
<b>Foundations and trusts</b>			
Sigrid Rausing Trust		72,406	33,274
Stichting Adessium		49,760	22,000
<b>Foundations and trusts, total</b>		<b>122,166</b>	<b>55,274</b>
<b>Corporate donors</b>			
ENEL S.p.A.		3,750	-
Microsoft Corporation		3,750	3,750
Equinor ASA		2,500	2,500
FTI Consulting		2,500	-
Pernod Ricard		2,500	-
Google LLC		2,500	-
<b>Corporate donors, total</b>		<b>17,500</b>	<b>6,250</b>
<b>Unrestricted deferred income, total</b>		<b>3,187,467</b>	<b>1,684,972</b>

# RESTRICTED DEFERRED INCOME

31-Dec-18

31-Dec-17

*all amounts are stated in Euros*

## Government agencies

Department of Foreign Affairs, Trade and Development (DFATD)	Canada	2,262,972	1,907,927
Department of Foreign Affairs and Trade (DFAT)	Australia	601,545	608,339
Department for International Development (DfID)	United Kingdom	339,786	227,231
U.S. Department of State	United States	160,640	123,243
Irish Aid	Ireland	129,626	109,627
Ministry of Foreign Affairs of Denmark (Danida)	Denmark	127,086	140,193
Ministère des Affaires étrangères et du Développement international	France	98,210	-
Ministry of Foreign Affairs	Estonia	40,000	63,468
Gesellschaft für internationale Zusammenarbeit (GIZ)	Germany	22,708	25,708
Auswärtiges Amt	Germany	20,851	16,255
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	Germany	4,508	36,141
Bundesministerium für Umwelt, Naturschutz und nukleare Sicherheit (BMU)	Germany	2,389	74,706
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement	Belgium	-	68,696
Ministry of Foreign Affairs	Norway	-	7,261

## Government agencies, total

3,810,321

3,408,795

## Multilateral institutions

European Commission	2,211,145	2,045,979
European Bank for Reconstruction and Development (EBRD)	42,116	18,842
United Nations Women	10,274	-
United Nations (UN)	3,929	3,929
International Fund for Agricultural Development (IFAD)	39	4,151
United Nations Office on Drugs and Crime (UNODC)	-	59,053
United Nations Development Programme (UNDP)	-	21,473

## Multilateral institutions, total

2,267,503

2,153,427

## Foundations and trusts

BHP Foundation	1,558,468	320,386
Stichting Adessium	166,647	180,389
Ford Foundation	153,956	106,299
William and Flora Hewlett Foundation	131,375	88,418
Foundation to Promote Open Society	113,863	-
Open Society Institute, Development Foundation	101,792	208,460
Foundation Open Society Institute (FOSI)	92,554	484,588
Omidyar Network	82,826	81,010
WFP	50,475	-
Fund for the City of New York	17,093	10,775
The Tides Center	7,374	27,989
Fidelity Charitable	-	62,356
World Wide Web Foundation	-	3,489

## Foundations and trusts, total

2,476,423

1,574,159

RESTRICTED DEFERRED INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Corporate donors</b>		
EYGS LLP	158,314	320,515
SNAM S.p.A.	36,000	36,000
Norsk Hydro ASA	21,000	14,000
Sanlam Life Insurance Limited	14,000	7,000
Stora Enso Oyj	14,000	7,000
Equinor ASA	7,000	-
Telenor ASA	7,000	-
Siemens AG (Siemens Integrity Initiative)	-	168,009
<b>Corporate donors, total</b>	<b>257,314</b>	<b>552,524</b>
<b>Coalition partners</b>		
Rencontre pour la paix et les droits de l'homme (RPDH)	20,868	15,458
Proetica - Capitulo Peruano de Transparency International	6,323	-
Transparency International UK	-	15,661
Transparency International France	-	229,853
Transparency International Hungary	-	11,505
<b>Coalition partners, total</b>	<b>27,191</b>	<b>272,477</b>
<b>Other (research institutes, other NGOs, other)</b>		
Movement Fundraising Fund (Internal Donor)	76,164	76,164
Journalism Development Network (JDN)	24,571	135,927
Financial Transparency Coalition	15,377	6,089
International Federation of Inspection Agencies	10,500	3,500
Civil Forum for Asset Recovery e.V. (CiFAR)	3,728	-
International Institute for Democracy and Electoral Assistance (IDEA)	2,450	-
International Association of Women Judges (IAWJ)	-	39,572
n-ost - Netzwerk für Osteuropa-Berichterstattung e	-	2,242
<b>Other (research institutes, other NGOs, other), total</b>	<b>132,790</b>	<b>263,494</b>
<b>Restricted deferred income, total</b>	<b>8,971,542</b>	<b>8,224,876</b>

## 14. DEFERRED INCOME, NON CURRENT

Non-current deferred income includes donor funding aimed at ensuring the long-term sustainability of the movement.

## 15. PROVISIONS

Provisions include an estimate of sums possibly owed to donors and partners on past projects, where amounts and respective obligations are still being discussed.

MOVEMENTS IN PROVISIONS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Balance as of 01 January	37,954	735,994
Utilisation of provision	-	(698,040)
Release of provision	(7,000)	-
Amount accrued at year end	22,688	-
<b>Provisions, total</b>	<b>53,642</b>	<b>37,954</b>

## 16. RESERVES

Reserves totalling €4,325,602 at year-end (2017: 4,164,902) include two designated funds:

- **Special fund**, which is earmarked to support the organisational realignment with the Strategy
- **Network reserve**, which has been established to support Coalition Partners in emergency situations or facing governance challenges.

Foreign currency translation reserve results from the translation of the statements of Friends of Transparency International from US dollars into Euros.



## 17. OPERATING INCOME

Operating income in 2018 increased by €1,466,433 or 6.6%. The tables below present operating income by funding entity and type.

OPERATING INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Unrestricted income	2,915,273	3,874,215
Restricted income	20,379,527	18,126,534
<b>Restricted and unrestricted income, total</b>	<b>23,294,800</b>	<b>22,000,749</b>
Other income	377,135	204,753
<b>Operating income, total</b>	<b>23,671,935</b>	<b>22,205,502</b>

RESTRICTED AND UNRESTRICTED INCOME BY FUNDING ENTITY		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Government agencies	14,468,400	11,735,873
Multilateral institutions	3,623,899	4,896,169
Foundations and trusts	2,964,608	3,590,386
Corporate donors	1,027,952	1,014,172
Individual donors	66,496	53,766
Coalition partners	451,117	42,109
Others (e.g. research institutes, NGOs)	692,328	668,274
<b>Restricted and unrestricted income, total</b>	<b>23,294,800</b>	<b>22,000,749</b>

RESTRICTED AND UNRESTRICTED INCOME BY TYPE		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Grants	22,544,931	21,702,244
Private donations	66,496	53,766
Charitable activities	683,373	244,739
<b>Restricted and unrestricted income, total</b>	<b>23,294,800</b>	<b>22,000,749</b>

Income from private individual donations is unrestricted.

## 17.a Unrestricted income

UNRESTRICTED INCOME		31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>			
<b>Government agencies</b>			
Ministry for Foreign Affairs of Finland	Finland	600,000	200,000
Ministry of Foreign Affairs	Netherlands	485,000	1,200,000
Swedish International Development Cooperation Agency (SIDA)	Sweden	475,000	1,040,957
Swiss Agency for Development and Cooperation (SDC)	Switzerland	458,622	110,000
Ministry of Foreign Affairs of Denmark (Danida)	Denmark	432,708	670,095
Irish Aid	Ireland	200,000	260,000
<b>Government agencies, total</b>		<b>2,651,330</b>	<b>3,481,052</b>
<b>Foundations and trusts</b>			
Stichting Adessium		97,006	150,000
Sigrid Rausing Trust		72,691	119,025
<b>Foundations and trusts, total</b>		<b>169,697</b>	<b>269,025</b>
<b>Corporate donors</b>			
Microsoft Corporation		7,500	3,750
Equinor ASA		5,000	2,500
Google LLC		5,000	-
Velik AB		4,000	-
FTI Consulting		2,500	2,500
Pernod Ricard		2,500	-
ENEL S.p.A.		1,250	1,650
Warburg Pincus LLC		-	9,417
Kohlberg Kravis Roberts & Co.		-	50,655
<b>Corporate donors, total</b>		<b>27,750</b>	<b>70,472</b>
<b>Individual donors</b>			
Irene Staehelin		8,856	17,527
Johann Peter Jessen		2,750	3,000
Rolf Hellenbrand		2,700	-
Poul Martin Rasmussen		2,679	-
Patrick Kinsch		2,000	2,000
Ulrich Rueckert		1,571	-
Johannes Wery		1,500	1,500
Giovanna Longo		1,500	1,200
Soren Fabian Heupel		1,400	1,040
Carlos Palacios		1,200	-
Laurenz Reichl		1,000	-
Sebastian Hoogenberk		1,000	-
Chris Newton		-	1,000
Brian Zingale		-	1,000
Kevin Peterson		-	1,000
Other (less than Euro 1,000 each)		38,340	24,399
<b>Individual donors, total</b>		<b>66,496</b>	<b>53,666</b>
<b>Unrestricted income, total</b>		<b>2,915,273</b>	<b>3,874,215</b>

## 17.b Restricted income

RESTRICTED INCOME			
		31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>			
<b>Government agencies</b>			
Department for International Development (DfID)	United Kingdom	3,504,581	542,458
Department of Foreign Affairs, Trade and Development (DFA TD)	Canada	2,152,246	1,970,391
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	Germany	1,530,938	1,499,457
Ministry of Foreign Affairs of Denmark (Danida)	Denmark	1,146,833	132,940
Department of Foreign Affairs and Trade (DFAT)	Australia	1,038,370	864,657
Bundesministerium für Umwelt, Naturschutz und nukleare Sicherheit (BMU)	Germany	799,307	843,303
U.S. Department of State	United States	602,765	763,074
Auswärtiges Amt	Germany	423,969	981,502
Gesellschaft für internationale Zusammenarbeit (GIZ)	Germany	344,387	229,993
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement	Belgium	101,154	80,399
Irish Aid	Ireland	100,001	90,373
Ministry of Foreign Affairs	Estonia	63,468	19,826
Ministry of Foreign Affairs	Norway	7,261	41,404
Ministère des Affaires étrangères et du Développement international	France	1,790	81,416
Government of Panama	Panama	-	109,134
Independent Commission Against Corruption (ICAC)	China	-	4,495
<b>Government agencies, total</b>		<b>11,817,070</b>	<b>8,254,821</b>
<b>Multilateral institutions</b>			
European Commission		3,492,273	4,580,722
United Nations Office on Drugs and Crime (UNODC)		76,643	103,358
United Nations Development Programme (UNDP)		21,473	119,591
European Bank for Reconstruction and Development (EBRD)		13,717	2,158
United Nations Office for Project Services (UNOPS)		12,006	39,883
International Fund for Agricultural Development (IFAD)		5,795	2,573
United Nations Women		1,992	-
Inter-American Development Bank (IDB)		-	30,193
United Nations (UN)		-	17,691
<b>Multilateral institutions, total</b>		<b>3,623,899</b>	<b>4,896,169</b>
<b>Foundations and trusts</b>			
BHP Foundation		1,049,313	1,335,930
Foundation Open Society Institute (FOSI)		891,227	705,389
Stichting Adessium		174,594	259,091
William and Flora Hewlett Foundation		159,613	174,538
Omidyar Network		116,980	120,935
Open Society Institute, Development Foundation		106,668	213,225

RESTRICTED INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Foundation to Promote Open Society	88,413	163,780
WPF	73,843	-
Fidelity Charitable	62,356	182,831
European Climate Foundation	29,500	-
The Tides Center	20,615	10,044
Ford Foundation	18,300	33,405
World Wide Web Foundation	3,489	3,979
Asia House Hong Kong Limited	-	86,831
Open Society Initiative for West Africa (OSWA)	-	17,808
Robert Bosch Stiftung	-	13,575
<b>Foundations and trusts, total</b>	<b>2,794,911</b>	<b>3,321,361</b>
<b>Corporate donors</b>		
EYGS LLP	512,201	50,634
Siemens AG (Siemens Integrity Initiative)	488,001	856,835
SGS SA	-	14,000
Sanlam Life Insurance Limited	-	10,640
Warburg Pincus LLC	-	6,155
Stora Enso Oyj	-	5,436
<b>Corporate donors, total</b>	<b>1,000,202</b>	<b>943,700</b>
<b>Coalition partners</b>		
Transparency International France	229,853	20,148
Corporacion Transparencia por Colombia	-	4,689
Transparency International UK	200,715	17,272
Rencontre pour la paix et les droits de l'homme	12,743	-
Transparency International Hungary	7,806	-
Asociacion para una Sociedad mas Justa	-	-
Transparency International Cambodia	-	-
<b>Coalition partners, total</b>	<b>451,117</b>	<b>42,109</b>
<b>Individual donors</b>		
Other individuals	-	100
<b>Individual donors, total</b>	<b>-</b>	<b>100</b>

RESTRICTED INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Other (research institutes, other NGOs, other)</b>		
Journalism Development Network (JDN)	396,014	180,156
Christian Michelsen Institute (CMI)	141,273	135,628
International Association of Women Judges (IAWJ)	95,147	16,442
Financial Transparency Coalition	57,081	95,357
n-ost - Netzwerk für Osteuropa-Berichterstattung e.V.	2,242	5,758
Civil Forum for Asset Recovery e.V. (CiFAR)	571	-
Movement Fundraising Fund (Internal Donor)	-	205,768
Results for Development Institute	-	16,665
Federation of European Accountants	-	10,000
University of Birmingham	-	2,500
<b>Other (research institutes, other NGOs, other), total</b>	<b>692,328</b>	<b>668,274</b>
<b>Restricted income, total</b>	<b>20,379,527</b>	<b>18,126,534</b>

A reconciliation of the income recognised against the cash received by funding entity is presented in Annex 1 of these financial statements. A reconciliation of income recognised against expenditure incurred by funding entity and project is presented in Annex 2 of these financial statements.

## 17.c Other income

OTHER INCOME		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
IACC fees	294,886	38
Travel expense reimbursements	43,317	117,304
Maternity leave reimbursements	17,144	60,618
Speakers' fees	150	300
Other	21,638	26,493
<b>Other income, total</b>	<b>377,135</b>	<b>204,753</b>

Other income under "IACC fees" represents the share of the net fees from the International Anti-Corruption Conference (IACC) attributed to the Secretariat. Additional detailed disclosure on the finances of the IACC are provided on their website at [www.iaccseries.org](http://www.iaccseries.org).

## 18. RELATED PARTY TRANSACTIONS

IAS 24:9 notes that a related party is a person or entity that:

- Has control or joint control of the reporting entity;
- Has a significant influence over the reporting entity; or
- Is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.

Members of the Board of Directors and the Senior Management Team (SMT) constitute the key management personnel of the organisation for the year 2018 and are therefore considered related parties. Board Directors

do not receive any remuneration; however, they received reimbursements totaling €25.740 (in 2017: €7,694). Senior Management Team members are employed by the entity and received salaries of €418.877, not including pension contributions of €9,375 and reimbursements of €5.816. The Senior Management Team did not exist as such in 2017.

Partners, including National Chapters, National Chapters in Formation and Contact groups, are legally and financially independent organisations registered in their countries. As such, the Secretariat cannot exert control or significantly influence them and no partner has, by itself, control or significant influence on the Secretariat.

## 19. STAFF COSTS

Staff costs include salaries, wage tax and social security contributions for all staff, as well as contributions to an individual pension plan for directors.

STAFF COSTS		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Salaries	5,977,632	6,312,521
Social contributions	1,119,694	1,084,308
Other benefit plans	29,375	70,001
Other staff costs	305,153	375,277
<b>Staff costs, total</b>	<b>7,431,854</b>	<b>7,842,107</b>

The pension plan is a defined contribution plan administered by Allianz SE. Contributions are made in favour of some senior staff for amounts not exceeding €7,500 per year per person.

The increase in other staff costs is due to a year-end bonus and increased accrual for holiday pay.

In 2018 TI-S employed an average of 123 employees (135 in 2017), of which 108 at the Secretariat (119 in 2017), and 21 working on a part-time contract (22 in 2017). In addition, the organisation benefited from the support of six interns throughout the year.

In 2018, TI-S paid compensations to 155 employees (176 in 2017) in total. The table below summarizes the number of employees per compensation received during the year.

NUMBER OF EMPLOYEES PER TOTAL COMPENSATION PAID IN YEAR		
	2018	2017
up to €50,000	107	120
between €50,001 and €100,000	45	51
between €100,001 and €150,000	2	4
above €150,001	1	1

## 20. PARTNER SUPPORT

This includes all support given directly to project partners, either through grants or through direct reimbursement of expenses (mostly travel) borne by the coalition partner. These amounts do not include

expenditure paid to other third parties (e.g. consultants), whose activities might have nevertheless benefited the partner.

PARTNER SUPPORT		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Support through grants	9,677,950	9,441,305
Other direct support	659,250	571,773
<b>Partner support, total</b>	<b>10,337,200</b>	<b>10,013,078</b>

PARTNER SUPPORT		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Coalition partners</b>		
Europe and Central Asia	3,787,320	2,609,601
Americas	1,617,669	2,074,298
Sub-Saharan Africa	1,514,190	1,775,429
Middle-East and North Africa	198,346	616,862
Asia-Pacific	1,831,728	1,520,211
<b>Coalition partners, total</b>	<b>8,949,253</b>	<b>8,596,401</b>
<b>Other project partners</b>	<b>1,387,947</b>	<b>1,416,677</b>
<b>Partner support, total</b>	<b>10,337,200</b>	<b>10,013,078</b>

Annex 3 of these financial statements includes a detailed breakdown by coalition partner of the expenditure supported by TI-S.

## 21. OTHER EXPENSES

OTHER EXPENSES		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Honoraria	1,916,347	1,478,334
Travel expenses	1,867,972	1,013,877
Maintenance, rent and leasing costs	574,299	655,708
Miscellaneous expenses	674,286	389,171
Publications and communications	158,053	207,203
Audits, Legal & advisory costs	319,796	323,846
Office supplies	29,635	10,626
<b>Other expenses, total</b>	<b>5,540,388</b>	<b>4,078,765</b>

## 22. SUPPORT COSTS

SUPPORT COST		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
Support costs	2,254,716	2,337,462
Operating expenditure	23,364,025	22,015,969
<b>Support costs as % of operating expenditure</b>	<b>10%</b>	<b>11%</b>

## 23. COMMITMENTS AND CONTINGENCIES

TI-S has commitments related to non-cancellable operating leases for buildings and office equipment. Total future minimum operating lease payments are as follows:

	MINIMUM LEASE PAYMENTS			
	31-Dec-18		31-Dec-17	
	rent	equipment	rent	equipment
<i>all amounts are stated in Euros</i>				
within 1 year	268,576	16,199	310,959	9,933
between 2-5 years	593,189	53,347	1,008,586	4,434
more than 5 years	-	-	-	-
<b>Commitments total</b>	<b>861,765</b>	<b>69,546</b>	<b>1,319,545</b>	<b>14,367</b>

No contingent assets or liabilities to be disclosed in compliance with IAS 37 have been identified.



## 24. FINANCIAL RESULT

FINANCIAL RESULT		
	31-Dec-18	31-Dec-17
<i>all amounts are stated in Euros</i>		
<b>Interest</b>		
Interest income	596	932
Interest cost	(499)	(2,602)
<b>Interest cost or income, net</b>	<b>97</b>	<b>(1,670)</b>
<b>Currency translation</b>		
Realised gains on foreign exchange translation	8,616	11,612
Realised losses on foreign exchange translation	(16,941)	(19,322)
Unrealised gains and losses on foreign exchange translation	14,831	(115,238)
<b>Gain or loss on currency translation, net</b>	<b>6,506</b>	<b>(122,948)</b>
<b>Gain or loss on investment portfolio</b>	<b>(157,610)</b>	<b>127,888</b>
<b>Financial result, net</b>	<b>(151,007)</b>	<b>3,270</b>

## 25. SUBSEQUENT EVENTS

No event occurred between 31 December 2018 and the date of approval of these financial statements that, due to its significance and nature, required to be disclosed as a subsequent event as per the provisions of IAS 10.

# ANNEXES

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## Annex 1 -Donor funding schedule

Annex 1 - page 1

This schedule summarises the movements of funding by Donor. At the beginning of the year TI-S had either unused resources (deferred income) from contributors or had advanced its own resources on donor-funded projects (accrued income), on the expectation of a future receipt. During the year, TI-S received additional financial resources (cash received/repaid). The sum of initial balances and resources received constitutes the total available resources for the year. These were employed in the performance of activities, and, as such, recognised as income. At year-end, if the difference between available resources and income recognised constituted the final balance with the donor, expressed as deferred income (resources received in excess of activities performed) or accrued income.

This annex rolls forward donor balances and shows actual cash flows by donor in the year.

		A		B	C		D = A + B + C		
		Funds available at 01-Jan		Cash received/ (paid) during the year	Income recognised		Closing balance	of which:	
Donor name		Accrued	Deferred		Restricted	Unrestricted		Accrued	Deferred
all amounts are stated in Euros									
Government agencies									
Auswärtiges Amt	Germany	(42,329)	16,255	450,440	(423,969)		397	(20,454)	20,851
Bundesministerium für Umwelt, Naturschutz und nukleare Sicherheit (BMU)	Germany	(48,376)	74,706	423,840	(799,307)		(349,137)	(351,526)	2,389
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	Germany	(65,639)	36,141	1,530,450	(1,530,938)		(29,986)	(34,494)	4,508
Department for International Development (DfID)	UK								
Project: FAST Open Contracting for Health Sector			24,102	716,461	(516,813)		223,750		223,750
Project: I-ACT Defense and Security			76,084	756,043	(794,218)		37,909		37,909
Project: I-ACT Global Standards			34,224	1,426,612	(1,461,258)		(422)	(422)	
Project: I-ACT Tracking Summit Commitments			43,600	409,985	(446,383)		7,202		7,202
Project: Legend - Land in Africa			49,221	307,613	(285,909)		70,925		70,925
Project: London Summit		(4,177)					(4,177)	(4,177)	
Department of Foreign Affairs and Trade (DFAT)	Australia		608,339	1,031,576	(1,038,370)		601,545		601,545
Department of Foreign Affairs, Trade and Development (DFATD)	Canada		1,907,927	2,507,291	(2,152,246)		2,262,972		2,262,972
Gesellschaft für internationale Zusammenarbeit (GIZ)**	Germany		25,708	357,074	(344,387)		22,708		22,708
Irish Aid	Ireland		109,627	470,000	(100,001)	(200,000)	279,626		279,626
Ministère des Affaires étrangères et du Développement international	France			100,000	(1,790)		98,210		98,210
Ministry for Foreign Affairs of Finland	Finland		200,000	400,000		(600,000)			
Ministry of Foreign Affairs	Estonia		63,468	40,000	(63,468)		40,000		40,000

		A		B	C		D = A + B + C		
		Funds available at 01-Jan		Cash received/ (paid) during the year	Income recognised		Closing balance	of which:	
Donor name		Accrued	Deferred		Restricted	Unrestricted		Accrued	Deferred
Ministry of Foreign Affairs	Netherlands		750,000	1,200,000		(485,000)	1,465,000		1,465,000
Ministry of Foreign Affairs	Norway		7,261		(7,261)				
Ministry of Foreign Affairs of Denmark (Danida)	Denmark								
Project: Global Consortium			10,022		(10,022)				
Project: IACC 18th (2018) Copenhagen			130,171	733,603	(863,774)				
Project: IACC Youth Action				400,123	(273,037)		127,086		127,086
Unrestricted				432,708		(432,708)			
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement	Belgium		68,696		(101,154)		(32,458)	(32,458)	
Swedish International Development Cooperation Agency (SIDA)	Sweden			1,692,975		(475,000)	1,217,975		1,217,975
Swiss Agency for Development and Cooperation (SDC)	Switzerland		673,448			(458,622)	214,826		214,826
U.S. Department of State	USA		123,243	640,162	(602,765)		160,640		160,640
Government agencies, total		(160,521)	5,032,243	16,026,956	(11,817,070)	(2,651,330)	6,414,591	(443,531)	6,858,122
<b>Multilateral institutions</b>									
European Bank for Reconstruction and Development (EBRD)			18,842	36,991	(13,717)		42,116		42,116
European Commission		(575,988)	2,045,979	4,017,633	(3,492,273)		1,995,351	(215,794)	2,211,145
United Nations Development Programme (UNDP)			21,473		(21,473)				
United Nations Office on Drugs and Crime (UNODC)			59,053		(76,643)		(17,590)	(17,590)	
United Nations Office for Project Services (UNOPS)		(22,425)		34,431	(12,006)				
United Nations (UN)			3,929				3,929		3,929
International Fund for Agricultural Development (IFAD)			4,151	1,683	(5,795)		39		39
United Nations Women				12,266	(1,992)		10,274		10,274
Multilateral institutions, total		(598,413)	2,153,427	4,103,004	(3,623,899)		2,034,119	(233,384)	2,267,503
<b>Foundations and trusts</b>									
BHP Foundation			320,386	2,287,395	(1,049,313)		1,558,468		1,558,468
European Climate Foundation				29,500	(29,500)				

Donor name	A		B	C		D = A + B + C		
	Funds available at 01-Jan		Cash received/ (paid) during the year	Income recognised		Closing balance	of which:	
	Accrued	Deferred		Restricted	Unrestricted		Accrued	Deferred
Fidelity Charitable		62,356		(62,356)				
Ford Foundation		106,299	65,957	(18,300)		153,956		153,956
Foundation Open Society Institute (FOSI)	(4,523)	484,588	462,737	(891,227)		51,575	(40,979)	92,554
Foundation to Promote Open Society			202,276	(88,413)		113,863		113,863
Fund for the City of New York		10,775	6,318			17,093		17,093
Omidyar Network		81,010	118,796	(116,980)		82,826		82,826
Open Society Institute, Development Foundation		208,460		(106,668)		101,792		101,792
Sigrid Rausing Trust		33,274	111,823		(72,691)	72,406		72,406
Stichting Adessium	(108,464)	202,389	341,384	(174,594)	(97,006)	163,709	(52,698)	216,407
The Tides Center		27,989		(20,615)		7,374		7,374
William and Flora Hewlett Foundation		88,418	202,570	(159,613)		131,375		131,375
World Wide Web Foundation		3,489		(3,489)				
WPF			124,318	(73,843)		50,475		50,475
Foundations and trusts, total	(112,987)	1,629,433	3,953,074	(2,794,911)	(169,697)	2,504,912	(93,677)	2,598,589
<b>Corporate donors</b>								
ENEL S.p.A.			5,000		(1,250)	3,750		3,750
Equinor ASA		2,500	5,000		(5,000)	2,500	(7,000)	9,500
EYGS LLP		320,515	350,000	(512,201)		158,314		158,314
FTI Consulting			5,000		(2,500)	2,500		2,500
Google LLC			7,500		(5,000)	2,500		2,500
Microsoft Corporation		3,750	7,500		(7,500)	3,750		3,750
Norsk Hydro ASA		14,000	7,000			21,000		21,000
Pernod Ricard			5,000		(2,500)	2,500		2,500
Sanlam Life Insurance Limited		7,000	7,000			14,000		14,000
Siemens AG (Siemens Integrity Initiative)		168,009	239,881	(488,001)		(80,111)	(80,111)	
SNAM S.p.A.		36,000				36,000		36,000

## Annex 1 -Donor funding schedule

Annex 1 - page 4

Donor name	A		B	C		D = A + B + C		
	Funds available at 01-Jan		Cash received/ (paid) during the year	Income recognised		Closing balance	of which:	
	Accrued	Deferred		Restricted	Unrestricted		Accrued	Deferred
Stora Enso Oyj		7,000				7,000	(7,000)	14,000
Telenor ASA							(7,000)	7,000
Velik AB			4,000		(4,000)			
Corporate donors, total		558,774	642,881	(1,000,202)	(27,750)	173,703	(101,111)	274,814
<b>Coalition partners</b>								
Transparency International UK		15,661	49,995	(200,715)		(135,058)	(135,058)	
Transparency International France		229,853		(229,853)				
Rencontre pour la paix et les droits de l'homme (RPDH)	(15,458)	15,458	6,259	(12,743)		(6,484)	(27,352)	20,868
Proetica - Capitulo Peruano de Transparency International			6,323			6,323		6,323
Transparency International Hungary		11,505	(3,699)	(7,806)				
Coalition partners, total	(15,458)	272,477	58,878	(451,117)		(135,219)	(162,410)	27,191
<b>Others (e.g. research institutes, NGOs)</b>								
Christian Michelsen Institute (CMI)	(33,708)		134,680	(141,273)		(40,301)	(40,301)	
Civil Forum for Asset Recovery e.V. (CiFAR)			4,299	(571)		3,728		3,728
Financial Transparency Coalition		6,089	66,369	(57,081)		15,377		15,377
International Association of Women Judges (IAWJ)	(3,202)	39,572	51,212	(95,147)		(7,565)	(7,565)	
International Federation of Inspection Agencies		3,500				3,500	(7,000)	10,500
International Institute for Democracy and Electoral Assistance (IDEA)			2,450			2,450		2,450
Journalism Development Network (JDN)	(97,294)	135,927	230,783	(396,014)		(126,598)	(151,169)	24,571
Movement Fundraising Fund (Internal Donor)		76,164				76,164		76,164
n-ost - Netzwerk für Osteuropa-Berichterstattung e.V.		2,242		(2,242)				
Univeristy of Birmingham	(2,500)					(2,500)	(2,500)	
Others (e.g. research institutes, NGOs), total	(136,704)	263,494	489,793	(692,328)		(75,745)	(208,535)	132,790
<b>Individual donors</b>								
	(4,814)		61,616		(66,496)	(9,695)	(9,695)	

## Annex 1 -Donor funding schedule

Annex 1 - page 5

Donor name	A		B	C		D = A + B + C		
	Funds available at 01-Jan		Cash received/ (paid) during the year	Income recognised		Closing balance	of which:	
	Accrued	Deferred		Restricted	Unrestricted		Accrued	Deferred
Adjustments								
Grand totals	(1,028,897)	9,909,848	25,336,202	(20,379,527)	(2,915,273)	10,906,666	(1,252,343)	12,159,009
reference to financial statements note	5	13	*	17.b	17.a		5	13

\* These transactions are part of the entity's operating cash flows and includes any transfers to Debtors.

\*\* Includes return of project funds previously recognised in Income. Liability included in Note 15.

## Detailed programme information: Summary

Annex 2 - Page 1

This is a schedule of the project finances at the Secretariat detailing, for each project undertaken by the organisation, it details the restricted contributions (by donor) and expenditure incurred (by type). The difference between such income and expenditure represents the project's impact on unrestricted income. The Annex presents projects considering their contribution to the implementation of the strategy.

Category	People and Partners			Prevention, enforcement and justice		Strong movement			Other international partnerships	Essential functions	Other costs (incl. reallocation of support costs)	Other entities	TOTAL
	Victims of corruptions, ALACs and Whistleblowing	Public demand for accountability and SDG	Antic-corruption civil society space	Business integrity	Grand corruption	Knowledge and research - What works	Organisational standards	Strong presence					
all amounts are stated in Euros													
Restricted income													
Government agencies	252,706	4,327,187	1,173,881	40,000	130,022	20,000	2,145,867	38,735	3,218,672	470,000			11,817,070
Multilateral institutions		1,776,822	21,473	9,414	335,403	266,418	1,185,252			398		28,719	3,623,899
Foundations and trusts	324,166	541,008		1,049,313	11,599			142,067	132,768			593,990	2,794,911
Corporate donors				488,001		512,202							1,000,202
Individual donors													
Coalition partners	229,853				26,848	12,743			70,938			110,735	451,117
Other (research institutes, other NGOs, other)		95,147			455,337	141,273						571	692,328
Other income	375	13,421	295,328	1,606	11,209	2,231	7,002		359	24,825	2,445	18,334	377,135
Financial results	1	4,478	(228)	22	(162)	(180)	(531)	566	(1,006)	(155,114)	(731)	1,877	(151,007)
A - Restricted and other income, total	807,101	6,758,063	1,490,454	1,588,356	970,257	954,687	3,337,590	181,368	3,421,731	340,109	1,714	754,226	20,605,655
Staff costs	234,555	1,594,434	304,180	485,883	571,955	381,878	1,192,926	138,576	1,555,891	1,192,745	(1,114,792)	893,624	7,431,854
Partner support	552,029	4,357,541	288,249	989,027	408,392	214,136	1,666,454	179,173	1,903,823	10,189	5,871	(237,683)	10,337,200
Other	62,605	915,603	734,368	131,283	98,829	346,460	649,013	78,796	235,800	941,880	1,111,804	288,529	5,594,971
B - Project costs, total	849,188	6,867,578	1,326,797	1,606,193	1,079,176	942,474	3,508,393	396,545	3,695,514	2,144,814	2,883	944,470	23,364,025
B-A - Utilisation of unrestricted funds by project	42,087	109,515	(163,657)	17,837	108,919	(12,213)	170,803	215,177	273,783	1,804,705	1,169	190,244	2,758,370
Total unrestricted income													2,915,273
Surplus for the year													156,903
Additional information included at:													
	Page 2	Page 3, 4	Page 5	Page 5	Page 6	Page 7	Page 8	Page 9	Page10	Page10			



## Detailed programme information: Victims of corruptions, ALACs and Whistleblowing

Annex 2 - Page 2

Category	Advocacy and Legal Advice Centres (ALACs) in South East Europe SEE	Governance & Finance Integrity in REDD+	Whistleblowing - Eropean Union Directive	Whistleblower Protection in Europe	TOTAL
<i>all amounts are stated in Euros</i>					
<b>Government agencies</b>					
Auswärtiges Amt	252,706				252,706
<b>Foundations and trusts</b>					
Foundation Open Society Institute (FOSI)			157,673		157,673
Stichting Adessium				166,493	166,493
<b>Coalition partners</b>					
Transparency International France		229,853			229,853
<b>Other income</b>		11	108	256	375
<b>Financial results</b>				1	1
<b>A - Restricted and other income, total</b>	<b>252,706</b>	<b>229,864</b>	<b>157,781</b>	<b>166,750</b>	<b>807,101</b>
Staff costs	52,044	48,546	32,464	101,501	234,555
Partner support	198,248	107,588	122,063	124,130	552,029
Other	2,414	48,562	6,909	4,719	62,605
<b>B - Project costs, total</b>	<b>252,706</b>	<b>204,696</b>	<b>161,436</b>	<b>230,350</b>	<b>849,188</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>-</b>	<b>(25,168)</b>	<b>3,655</b>	<b>63,600</b>	<b>42,087</b>

## Detailed programme information: Public demand for accountability and SDG

Annex 2 - Page 3

Category	Public demand for accountability and SDG	Climate Governance Integrity (Bridge)	Land Ownership Transparency	Women, Land and Corruption III	Land and Corruption in Africa	Legend - Land in Africa	Integrity Pacts - Civil Control Mechanism for Safeguarding EU Funds (Phase 2)	REDACTES
<i>all amounts are stated in Euros</i>								
<b>Government agencies</b>								
Bundesministerium für Umwelt, Naturschutz, Bau und Reaktorsicherheit (BMUB)		(2,164)						
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	50,000				660,938			
Department for International Development (DfID)						285,909		
Department of Foreign Affairs, Trade and Development (DFATD), Canada								
Gesellschaft für internationale Zusammenarbeit (GIZ)								
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement								
<b>Multilateral institutions</b>								
European Commission							1,338,859	
International Fund for Agricultural Development (IFAD)			5,795					
United Nations Office for Project Services (UNOPS)								12,006
United Nations Office on Drugs and Crime (UNODC)								
<b>Foundations and trusts</b>								
Fidelity Charitable				62,356				
Foundation Open Society Institute (FOSI)								
ECF European Climate Foundation								
Open Society Institute, Development Foundation								
The Tides Center								
WFP								
William and Flora Hewlett Foundation								
<b>Other (research institutes, other NGOs, other)</b>								
International Association of Women Judges								
<b>Other income</b>					1,085		10	
<b>Financial results</b>			38	(1)	(13)	(47)	27	
<b>A - Restricted and other income, total</b>	50,000	(2,164)	5,833	62,355	662,010	285,862	1,338,896	12,006
<b>Project costs</b>								
Staff costs	40,121			16,953	150,107	97,690	323,711	
Partner support				25,513	355,661	94,994	947,859	7,451
Other	11,764		5,833	19,889	156,242	93,178	101,916	4,556
<b>B - Project costs, total</b>	51,885		5,833.05	62,355	662,010	285,862	1,373,486	12,006
<b>B-A - Utilisation of unrestricted funds by project</b>	1,885	2,164	-	-	-	-	34,590	-

## Detailed programme information: Public demand for accountability and SDG

Annex 2 - Page 4

Category	Transparency and Accountability for High Quality Education	UNODC CRIMJUST	Corrupt Money Flows	Integrity, Mobilisation, Participation, Anti-Corruption and Transparency	National Integrity Systems - Western Balkans	Vietnam Open Governance Partnership	Strengthening Anti-corruption Demand from Society, Public & Private Sector in Vietnam	Access to Information Venezuela
<i>all amounts are stated in Euros</i>								
<b>Government agencies</b>								
Bundesministerium für Umwelt, Naturschutz, Bau und Reaktorsicherheit (BMUB)								
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)								
Department for International Development (DfID)								
Department of Foreign Affairs, Trade and Development (DFATD), Canada				2,152,246				
Gesellschaft für internationale Zusammenarbeit (GIZ)								
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement							101,154	
<b>Multilateral institutions</b>								
European Commission					339,322			
International Fund for Agricultural Development (IFAD)								
United Nations Office for Project Services (UNOPS)								
United Nations Office on Drugs and Crime (UNODC)		76,643						
<b>Foundations and trusts</b>								
Fidelity Charitable								
Foundation Open Society Institute (FOSI)								
ECF European Climate Foundation								
Open Society Institute, Development Foundation								106,669
The Tides Center								
WFP								
William and Flora Hewlett Foundation			159,613					
<b>Other (research institutes, other NGOs, other)</b>								
International Association of Women Judges								
<b>Other income</b>		338	150	236	36			
<b>Financial results</b>		(14)		5,138				
<b>A - Restricted and other income, total</b>		<b>76,967</b>	<b>159,763.19</b>	<b>2,157,620</b>	<b>339,358</b>	<b>101,154</b>		<b>106,669</b>
Staff costs	2,282	14,719	95,274	395,529	104,768	13,003		
Partner support		55,917	60,498	1,542,461	215,800	87,934		104,669
Other	14	8,485	3,992	219,630	46,679	217	152	2,000
<b>B - Project costs, total</b>	<b>2,296</b>	<b>79,121</b>	<b>159,763</b>	<b>2,157,620</b>	<b>367,247</b>	<b>101,154</b>	<b>152</b>	<b>106,669</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>2,296</b>	<b>2,154</b>	<b>-</b>	<b>-</b>	<b>27,889</b>	<b>-</b>	<b>152</b>	<b>-</b>

## Detailed programme information: Public demand for accountability and SDG

Annex 2 - Page 5

Category	Climate Governance Integrity	Enhanced Response Capacity	International Maritime Organization Governance Assessment	Corruption's Impact on Women I	Impact for Open Governance	Africa's Anti-Corruption Commitment	Corruption's Impact on Women II	Women, Land and Corruption IV	TOTAL
<i>all amounts are stated in Euros</i>									
<b>Government agencies</b>									
Bundesministerium für Umwelt, Naturschutz, Bau und Reaktorsicherheit (BMUB)	801,471								799,307
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)									710,938
Department for International Development (DfID)									285,909
Department of Foreign Affairs, Trade and Development (DFATD), Canada									2,152,246
Gesellschaft für internationale Zusammenarbeit (GIZ)						277,632			277,632
SPF Affaires étrangères, Commerce extérieur et Coopération au Développement									101,154
<b>Multilateral institutions</b>									
European Commission		4,197							1,682,378
International Fund for Agricultural Development (IFAD)									5,795
United Nations Office for Project Services (UNOPS)									12,006
United Nations Office on Drugs and Crime (UNODC)									76,643
<b>Foundations and trusts</b>									
Fidelity Charitable									62,356
Foundation Open Society Institute (FOSI)					88,413				88,413
ECF European Climate Foundation			29,500						29,500
Open Society Institute, Development Foundation									106,669
The Tides Center					20,614				20,614
WFP								73,843	73,843
William and Flora Hewlett Foundation									159,613
<b>Other (research institutes, other NGOs, other)</b>									
International Association of Women Judges				91,212			3,934		95,147
<b>Other income</b>	11,544		22						13,421
<b>Financial results</b>	(39)				5	(198)		(418)	4,478
<b>A - Restricted and other income, total</b>	<b>812,976</b>	<b>4,197</b>	<b>29,522</b>	<b>91,212</b>	<b>109,032</b>	<b>277,434</b>	<b>3,934</b>	<b>73,425</b>	<b>6,758,063</b>
Staff costs	161,518	7,092	15,574	29,424	68,986	42,703	3,477	11,501	1,594,433
Partner support	620,853			59,554	19,834	158,543			4,357,541
Other	61,855	(1,403)	13,948	6,609	20,855	76,188	1,082	61,924	915,604
<b>B - Project costs, total</b>	<b>844,226</b>	<b>5,689</b>	<b>29,522</b>	<b>95,587</b>	<b>109,675</b>	<b>277,434</b>	<b>4,559</b>	<b>73,425</b>	<b>6,867,578</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>31,250</b>	<b>1,492</b>	<b>-</b>	<b>4,375</b>	<b>643</b>	<b>-</b>	<b>625</b>	<b>0</b>	<b>109,515</b>

## Detailed programme information: Antic-corruption civil society space

Annex 2 - Page 6

Category	18th IACC Copenhagen (*)	Youth Action	Journalists 4 Transparency	Civil Society Engaging in Anti-Corruption	Anti-Corruption & Integridad	International Anti-Corruption Day	TOTAL
<i>all amounts are stated in Euros</i>							
<b>Government agencies</b>							
Gesellschaft für internationale Zusammenarbeit (GIZ)			42,312		(15,688)	10,445	37,070
Royal Danish Ministry of Foreign Affairs (Danida)	863,774	273,037					1,136,811
<b>Multilateral institutions</b>							
United Nations Development Programme (UNDP)				21,473			21,473
<b>Other income</b>	294,887	440					295,328
<b>Financial results</b>	(97)	(86)	(75)	30			(228)
<b>A - Restricted and other income, total</b>	<b>1,158,565</b>	<b>273,391</b>	<b>42,237</b>	<b>21,502</b>	<b>(15,688)</b>	<b>10,445</b>	<b>1,490,454</b>
<b>Project costs</b>							
Staff costs	298,015		3,484	1,621		1,060	304,180
Partner support	63,501	181,225	24,525	17,411		1,586	288,249
Other	607,611	92,166	24,282	2,510		7,799	734,368
<b>B - Project costs, total</b>	<b>969,127</b>	<b>273,391</b>	<b>52,291</b>	<b>21,542</b>		<b>10,445</b>	<b>1,326,797</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>(189,438)</b>	<b>-</b>	<b>10,054</b>	<b>40</b>	<b>15,688</b>	<b>-</b>	<b>(163,657)</b>

\* The donor contribution of EUR 863,774 includes an allocation of DKK 1,737,238.16 (equivalent to EUR 231,573.09) to the IACC under the donor's 2018 unrestricted contribution.

Category	Business integrity				
	Collective Action for Clean Business	Mining for Sustainable Development Phase I	Mining for Sustainable Development Phase II	Business Integrity Programme	TOTAL
<i>all amounts are stated in Euros</i>					
<b>Government agencies</b>					
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)				40,000	40,000
<b>Multilateral institutions</b>					
European Bank for Reconstruction and Development (EBRD)				9,414	9,414
<b>Foundations and trusts</b>					
BHP Billiton Foundation		179,817	869,496		1,049,313
<b>Corporate donors</b>					
Siemens AG (Siemens' Integrity Fund)	488,001				488,001
<b>Other income</b>	1,606				1,606
<b>Financial results</b>	24		(6)	4	22
<b>A - Restricted and other income, total</b>	<b>489,631</b>	<b>179,817</b>	<b>869,490</b>	<b>49,417</b>	<b>1,588,356</b>
Staff costs	269,674	19,244	151,012	45,953	485,883
Partner support	119,372	158,904	709,831	920	989,027
Other	112,021	1,258	8,647	9,357	131,283
<b>B - Project costs, total</b>	<b>501,067</b>	<b>179,406</b>	<b>869,490</b>	<b>56,230</b>	<b>1,606,193</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>11,436</b>	<b>(411)</b>	<b>-</b>	<b>6,812</b>	<b>17,837</b>

## Detailed programme information: Grand Corruption

Annex 2 - Page 8

Category	Conventions	Financial Transparency Coalition	Grand Corruption	Global Consortium	Grand Corruption (Asset Recovery/Ukraine)	Leveraging the UK - Beneficial Ownership	Anti Money-laundering Capacities in West Africa	Combating Corruption and Organized Crime in Montenegro	Grand Corruption in Western Balkans and Turkey	TOTAL
<i>all amounts are stated in Euros</i>										
<b>Government agencies</b>										
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)			120,000							120,000
Royal Danish Ministry of Foreign Affairs (Danida)				10,022						10,022
<b>Multilateral</b>										
European Commission							178,662	144,957	11,784	335,403
<b>Foundations and trusts</b>										
Foundation Open Society Institute (FOSI)					8,110					8,110
World Wide Web Foundation			3,489							3,489
<b>Coalition partners</b>										
Transparency International UK						26,848				26,848
<b>Other (research institutes, other NGOs, other)</b>										
Financial Transparency Coalition		57,081								57,081
Journalism Development Network				396,014						396,014
n-ost - Netzwerk für Osteuropa-Berichterstattung e.V.			2,242							2,242
<b>Other income</b>			8,102	3,107						11,209
<b>Financial results</b>		(130)	(13)	13			(32)			(162)
<b>A - Restricted and other income, total</b>		<b>56,951</b>	<b>133,820</b>	<b>409,156</b>	<b>8,110</b>	<b>26,848</b>	<b>178,631</b>	<b>144,957</b>	<b>11,784</b>	<b>970,257</b>
<b>Staff costs</b>		32,295	146,798	254,389	2,228	13,423	87,690	22,211	12,921	571,955
<b>Partner support</b>	2,889	9,957		173,753	5,907	11,599	77,030	127,257		408,392
<b>Other</b>		14,699	15,744	34,739		1,826	29,533	(11)	2,299	98,829
<b>B - Project costs, total</b>	<b>2,889</b>	<b>56,951</b>	<b>162,542</b>	<b>462,881</b>	<b>8,135</b>	<b>26,848</b>	<b>194,253</b>	<b>149,457</b>	<b>15,220</b>	<b>1,079,176</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>2,889</b>	<b>-</b>	<b>28,722</b>	<b>53,725</b>	<b>25</b>	<b>-</b>	<b>15,622</b>	<b>4,500</b>	<b>3,436</b>	<b>108,919</b>

Category	Research Tools	National Integrity Systems - Western Balkans	National Integrity System in Benin	Strengthening Local Governance in the Maldives	Technical Assistance - Congo	Knowledge and research - What works	Helpdesk	Promoting Business Integrity in Serbia and Romania	TOTAL
<i>all amounts are stated in Euros</i>									
<b>Government agencies</b>									
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)						20,000			20,000
<b>Multilateral</b>									
European Bank for Reconstruction and Development (EBRD)								4,303	4,303
European Commission		14,678	22,566	222,879					260,123
United Nations Women	1,992								1,992
<b>Corporate donors</b>									
EYGS LLP	512,202								512,202
<b>Coalition partners</b>									
Rencontre pour la paix et les droits de l'homme						12,743			12,743
<b>Other (research institutes, other NGOs, other)</b>									
Christian Michelsen Institute (CMI)							141,273		141,273
<b>Other income</b>	1,513		718						2,231
<b>Financial results</b>	(180)								(180)
<b>A - Restricted and other income, total</b>	<b>515,527</b>	<b>14,678</b>	<b>23,284</b>	<b>222,879</b>	<b>12,743</b>	<b>20,000</b>	<b>141,273</b>	<b>4,303</b>	<b>954,687</b>
<b>Staff costs</b>	189,025	7,415	18,116	14,245	8,871	15,147	124,788	4,271	381,878
<b>Partner support</b>	381	1,625	1,205	210,925					214,136
<b>Other</b>	325,890	2,545	3,963	459	3,872	5,000	4,698	32	346,460
<b>B - Project costs, total</b>	<b>515,296</b>	<b>11,585</b>	<b>23,284</b>	<b>225,629</b>	<b>12,743</b>	<b>20,147</b>	<b>129,486</b>	<b>4,303</b>	<b>942,474</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>(231)</b>	<b>(3,093)</b>	<b>-</b>	<b>2,750</b>	<b>-</b>	<b>147</b>	<b>(11,787)</b>	<b>-</b>	<b>(12,213)</b>



## Detailed programme information: Organisational standards

Annex 2 - Page 10

Category	Anti-Corruption Advocacy for Sustainable Development	Asia Pacific Regional Programme	Sharaka - Middle East & North Africa	Transparency in Eurasia	ICT Web Development	Funds for Access to Information and Summer School in Vietnam	Organisational standards	TOTAL
<i>all amounts are stated in Euros</i>								
<b>Government agencies</b>								
Auswärtiges Amt			171,263					171,263
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	170,000							170,000
Department of Foreign Affairs and Trade (DFAT)		1,038,370						1,038,370
Irish Aid						100,001		100,001
Ministry of Foreign Affairs Estonia					63,468			63,468
U.S. Department of State				602,765				602,765
<b>Multilateral</b>								
European Commission	1,185,252							1,185,252
<b>Other income</b>	3,288	111					3,603	7,002
<b>Financial results</b>	(426)	(105)						(531)
<b>A - Restricted and other income, total</b>	<b>1,358,114</b>	<b>1,038,376</b>	<b>171,263</b>	<b>602,765</b>	<b>63,468</b>	<b>100,001</b>	<b>3,603</b>	<b>3,337,590</b>
<b>Staff costs</b>	465,277	534,406	70,825	34,449		13,545	74,424	1,192,926
<b>Partner support</b>	521,025	353,403	79,691	565,843		86,456	60,036	1,666,454
<b>Other</b>	371,812	150,567	20,841	2,473	73,620	296	29,404	649,013
<b>B - Project costs, total</b>	<b>1,358,114</b>	<b>1,038,376</b>	<b>171,357</b>	<b>602,765</b>	<b>73,620</b>	<b>100,297</b>	<b>163,864</b>	<b>3,508,393</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>-</b>	<b>-</b>	<b>94</b>	<b>-</b>	<b>10,152</b>	<b>296</b>	<b>160,261</b>	<b>170,803</b>

## Detailed programme information: Strong presence

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Category	Strategic Presence (USA, EU , China, India)	Brazil Programme	Tackling Inequalities in West Africa	Engineering Accountable Governance in Afghanistan	Strengthening Presence in Sub-Saharan Africa	TOTAL
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*all amounts are stated in Euros*

### Government agencies

Gesellschaft für internationale Zusammenarbeit (GIZ)				29,684		29,684
Ministère français des Affaires étrangères et européennes					1,790	1,790
Ministry of Foreign Affairs Norway		7,261				7,261

### Foundations and trusts

Foundation Open Society Institute (FOSI)		123,767				123,767
Ford Foundation			18,300			18,300

### Financial results

	91	475				566
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A - Restricted and other income, total	91	131,503	18,300	29,684	1,790	181,368
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Staff costs	118,435	2,924	5,091	10,336	1,790	138,576
Partner support	75,290	94,683		9,200		179,173
Other	55,290	149	13,209	10,148		78,796

B - Project costs, total	249,015	97,756	18,300	29,684	1,790	396,545
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B-A - Utilisation of unrestricted funds by project	248,924	(33,747)	-	-	-	215,177
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## Detailed programme information: Other international partnerships

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Category	Movement Partnerships						External Stakeholder Engagement	
	FAST: Open Contracting for Health Sector	I-ACT: Defense and Security	I-ACT: Tracking Summit Commitments	TI's Global Anticorruption Champions and Whistleblowers Fellowship	TI-UK Coopertaion on Summits	TOTAL	I-ACT: Global Standards	TOTAL
all amounts are stated in Euros								
Government agencies								
Department for International Development (DfID)	516,812	794,218	446,384			1,757,414	1,461,258	3,218,672
Foundations and trusts								
Foundation Open Society Institute (FOSI)				132,768		132,768		132,768
Coalition partners								
Transparency International UK					70,938	70,938		70,938
Other income							359	359
Financial results				(1,033)		(1,033)	27	(1,006)
A - Restricted and other income, total								
	516,812	794,218	446,384	131,735	70,938	1,960,087	1,461,644	3,421,731
Staff costs				11,031	54,769	65,800	1,490,091	1,555,891
Partner support	520,560	798,606	448,710	112,462	8,142	1,888,480	15,343	1,903,823
Other				161	9,151	9,312	226,488	235,800
B - Project costs, total								
	520,560	798,606	448,710	123,654	72,062	1,963,592	1,731,922	3,695,514
B-A - Utilisation of unrestricted funds by project								
	3,748	4,388	2,326	(8,081)	1,124	3,505	270,278	273,783

Category	Essential functions						
	Governance, Accountability and Learning	Specialist Advisors	Management	Communications	Fundraising	Other	TOTAL
<i>all amounts are stated in Euros</i>							
<b>Government agencies</b>							
Bundesministerium für wirtschaftliche Zusammenarbeit und Entwicklung (BMZ)	150,000	200,000		120,000			470,000
<b>Multilateral</b>							
European Commission						398	398
<b>Other income</b>	7,081	2,917	14,344			483	24,825
<b>Financial results</b>	(125)	(4)	170	(84)	9	(155,080)	(155,114)
<b>A - Restricted and other income, total</b>	<b>156,956</b>	<b>202,913</b>	<b>14,514</b>	<b>119,916</b>	<b>9</b>	<b>(154,199)</b>	<b>340,109</b>
Staff costs	201,973	285,927	378,572	211,747	112,459	2,067	1,192,745
Partner support		201	5,486	1,608	991	1,903	10,189
Other	24,669	214,345	312,679	58,223	10,219	321,745	941,880
<b>B - Project costs, total</b>	<b>226,642</b>	<b>500,473</b>	<b>696,737</b>	<b>271,578</b>	<b>123,669</b>	<b>325,715</b>	<b>2,144,814</b>
<b>B-A - Utilisation of unrestricted funds by project</b>	<b>69,686</b>	<b>297,560</b>	<b>682,223</b>	<b>151,662</b>	<b>123,660</b>	<b>479,913</b>	<b>1,804,705</b>

## Annex 3 - Partner funding schedule

Annex 3 - page 1

This schedule summarises the movements of funding by project partner. At the beginning of the year, TI-S had outstanding balances for resources advanced to partners (as per A below). During the year, TI-S transferred additional financial resources or received unspent balances back (B). Occasionally, it received income (C). The sum these amounts constitutes the total resources available to the project partner during the year. Resources were employed in the performance of activities and, as a result, advances accounted for as expenditure (D). Part of the expenditure was documented through final reports (fully complying with donor requirements), and part through interim ones (i.e. reports that are considered reliable but not yet meeting all formal donor requirements). At the year-end, the difference between available resources and expenditure booked constituted the final balance with the project partner (E).

Project partners belonging to the TI Movement, including National Chapters (NC), National Chapters in Formation (CiF) and National Contacts (Ct), are collectively identified as Coalition Partners. Other project partners are grouped separately at the bottom of the schedule.

Partner name	Type, country	A			B	C	D			E = A + B + C - D			
		Opening balance			Cash paid / (received)	Income received	Expenditure reported			Closing balance			
		Receivable	Advance	Liability			Final reports	Interim reports	Other	Receivable	Advance	Liability	
all amounts are stated in Euros													
Coalition partners													
Americas													
Accion Ciudadana	NC	Guatemala	2,061	60,299	(149)	105,788	5,950	5,445	122,954	750	385	45,316	(899)
Asociacion Costa Rica Integra	Ct	Costa Rica		4,503		62,621	7	22,069	45,982	190			(1,108)
Asociacion para una Sociedad mas Justa (ASJ)	NC	Honduras		1,748	(6,544)	257,298	987	751	137,613	150	236	114,889	(150)
Associacao Transparencia e Integridade-Brazil	NC	Brazil		51,876	(7,650)	97,917	1,344	179,034	(35,923)	450	440		(515)
Capitulo Chileno de Transparencia Internacional	NC	Chile		6,418	(1,512)	12,464	886	13,706	7,169	533			(3,152)
Citizens for a Better Bahamas	NC	Bahamas				11,742		13,183		158			(1,599)
Proetica - Capitulo Peruano de Transparency International	NC	Peru		34,730	(9,763)	244,557		10,322	208,735	14		51,812	(1,360)
Corporacion Transparencia por Colombia	NC	Colombia		10,806	(1,304)	125,585		400	156,665	150			(22,128)
Fundacion Nacional para el Desarrollo (FUNDE)	NC	El Salvador				1,326		1,326					
Fundacion para el Desarrollo de la Libertad	NC	Panama		11,282	(1,064)	17,379		18,723		203		8,927	(255)
Fundacion Poder Ciudadano	NC	Argentina	1,266	29,399	(8,027)	131,834		35,190	59,517	779		67,334	(8,349)
National Integrity Action	NC	Jamaica			(6,399)	126,063		3,909	126,219	1,985			(12,449)
Participacion Ciudadana	NC	Dominican Rep.		15,385		14,488	4	6,401	15,385	1,503		6,589	
Transparencia Mexicana A.C.	NC	Mexico		11,964		112,786		2,738	120,145			2,285	(418)
Transparencia Venezuela A.C.	NC	Venezuela		136,432	(60,499)	213,749		105,718	138,697	1,197		54,858	(10,789)
Transparency Institute Guyana Inc.	NC	Guyana				1,639		1,639					
Transparency International Canada Inc.	NC	Canada			(2,357)	9,314		3,758				3,200	
Trinidad & Tobago Transparency Institute	NC	Trinidad Tobago		21,812		117,122			90,203			48,731	
Americas, total			3,327	396,654	(105,268)	1,663,673	9,178	424,311	1,193,359	8,062	1,061	403,941	(63,169)

## Annex 3 - Partner funding schedule

Annex 3 - page 2

Partner name	Type, country		A			B	C	D			E = A + B + C - D		
			Opening balance			Cash paid / (received)	Income received	Expenditure reported			Closing balance		
			Receivable	Advance	Liability			Final reports	Interim reports	Other / adj	Receivable	Advance	Liability
all amounts are stated in Euros													
Transparency International Bangladesh	NC	Bangladesh		22,299	(34)	40,216	10,544	20,101	53,055	8			(139)
Transparency International Cambodia	NC	Cambodia		5,752	(325)	12,102	39	1,924	13,247	159		2,474	(236)
Transparency International Indonesia	NC	Indonesia			(20)	29,515		2,714	11,973			14,809	
Transparency International Japan	NC	Japan				400		400					
Transparency International Korea (South)	NC	Korea (South)		2,572		40,232			35,371			9,700	(2,266)
Transparency International Mongolia	NC	Mongolia		39,659		45,763		45,835	16,668			23,016	(97)
Transparency International Nepal	NC	Nepal		4,600	(62)	52,845		1,572	52,368			3,941	(497)
Transparency International New Zealand	NC	New Zealand				1,286	11	1,297					
Transparency International Pakistan	NC	Pakistan		18,598	(1,134)	35,628		86,419	(37,596)			4,269	
Transparency International Papua New Guinea	NC	Papua New Guinea	5,712	4,474		47,830		7,192	28,854			21,970	
Transparency International Sri Lanka	NC	Sri Lanka		42,156	(1,108)	53,405		46,450	13,907			37,270	(3,174)
Transparency International Vanuatu	NC	Vanuatu				27,521			14,044			13,477	
Transparency Maldives	CiF	Maldives		151,607	(1,841)	262,429	36	14,376	295,452	24		110,480	(8,102)
Transparency Solomon Islands	NC	Solomon Islands				8,000						8,000	
Asia & Pacific, total			5,712	396,314	(67,025)	2,063,085	10,629	291,125	1,540,603	191	-	609,891	(33,095)

**Europe and Central Asia**

Anti Corruption Research Center ACR	NC Kyrgyzstan			(466)	3,443		2,977					
Center for Anti-corruption Research and Initiative	NC Russia		111,129		614,743		8,394	565,843			151,635	
KDI-Kosova Democratic Institute	NC Kosovo			(7,910)	122,146		61,146	7,784			48,718	(3,412)
MTUE Korruptsioonivaba Eesti	NC Estonia		23,226		797		797	13,916			9,310	
Sabiedriba Par Atklatibu Delna	NC Latvia	511	17,902		76,141		2,645	72,951		511	18,448	
Transparencia e Integridade, Associacao Civica	NC Portugal		51,144	(18,230)	54,851		16,633	82,550			10,045	(21,463)
Transparency Azerbaijan	NC Azerbaijan				112		112					
Transparency Greenland	NC Greenland				1,760		1,754				6	
Transparency International Anti-Corruption	NC Armenia	5,122		(250)	(4,872)							
Transparency International Belgium	CiF Belgium				5,438		4,411				1,027	

Partner name	Type, country	A			B	C	D			E = A + B + C - D			
		Opening balance			Cash paid / (received)	Income received	Expenditure reported			Closing balance			
		Receivable	Advance	Liability			Final reports	Interim reports	Other / adj	Receivable	Advance	Liability	
all amounts are stated in Euros													
Transparency International Bosnia and Herzegovina	NC	Bosnia Herzegovina	45,000		(4,801)	97,441		1,183	80,302		17,975	46,009	(7,829)
Transparency International Bulgaria	NC	Bulgaria		38,450		38,026		50,123	1,849			24,505	
Transparency International Czech Republic	NC	Czech Republic		43,578	(7,777)	48,164		6,306	69,285			8,974	(600)
Transparency International Denmark	NC	Denmark				27,224		30,224					(3,000)
Transparency International Deutschland e.V.	NC	Germany		24,000		457		591	18,421			5,579	(134)
Transparency International Espana	NC	Spain				8,041		8,427					(386)
Transparency International France	NC	France	124	40,257	(8,697)	10,069		12,291	13,479			18,356	(2,373)
Transparency International Georgia	NC	Georgia				719		719					
Transparency International Greece	NC	Greece		14,021		27,644		5,459	49,803				(13,597)
Transparency International Hungary	NC	Hungary		63,106		90,013		235,111	(104,886)			22,893	
Transparency International Ireland	NC	Ireland		7,618	(6,598)	15,063		18,132	(836)			1,816	(3,029)
Transparency International Italia	NC	Italy		30,121	(36,281)	118,991		33,023	67,171			20,009	(7,372)
Transparency International Lithuania	NC	Lithuania		22,613		92,278		14,455	103,836				(3,400)
Transparency International Macedonia	NC	Macedonia	15,000	40,485	(16,395)	98,276		47,858	50,875			49,022	(10,390)
Transparency International Moldova	NC	Moldova		3				3					
Transparency International Netherlands	NC	Netherlands		41,054	(7,161)	27,996		24,805	3,208			35,316	(1,440)
Transparency International Norway	NC	Norway						501					(501)
Transparency International Romania	NC	Romania	487	29,958		61,313			68,109		487	23,162	
Transparency International Schweiz	NC	Switzerland			(18)	18		739					(739)
Transparency International Slovenia	NC	Slovenia		27,985		83,684		1,631	80,572			29,466	
Transparency International Slovensko	NC	Slovakia	247	36,687	(1,136)	13,308		27,861	9,110			21,236	(9,102)
Transparency International UK	NC	UK		164,009	(622)	1,899,947		1,408	1,787,779			274,426	(279)
Transparency International Ukraine	NC	Ukraine		4,913	(227)	7,326		10,434			2,042		(465)
Transparency Kazakhstan	NC	Kazakhstan				1,920		2,324					(404)
Transparentnost Srbija	NC	Serbia	1,210	18,531	(17,556)	138,656		97,584	(6,148)		1,210	53,796	(5,602)
Transparenz Österreich-Forum	NC	Austria				1,267		1,407	700				(840)

## Annex 3 - Partner funding schedule

Annex 3 - page 4

Partner name	Type, country		A			B	C	D			E = A + B + C - D		
			Opening balance			Cash paid / (received)	Income received	Expenditure reported			Closing balance		
			Receivable	Advance	Liability			Final reports	Interim reports	Other / adj	Receivable	Advance	Liability
all amounts are stated in Euros													
Uluslararası Seffaflik Dernegi	NC	Turkey	10,446	15,096	(17,777)	53,442		243	19,934			45,868	(4,838)
Europe and Central Asia, total			78,146	865,886	(151,902)	3,835,841	1	731,713	3,055,607	-	22,224	919,623	(101,196)
Middle east and North Africa													
Bahrain Transparency Society (BTS)	NC	Bahrain			(1,139)	1,139		171					(171)
I Watch	Ct	Tunisia				53,034		1,122	52,898			136	(1,122)
Lebanese Transparency Association (LTA)	NC	Lebanon		161	(2,964)	31,585		11,169	24,940	161			(7,488)
Rasheed for Integrity and Transparency	CiF	Jordan	1,466		(9,996)	14,636		10,000	11,045		1,466		(16,405)
The Coalition for Accountability and Integrity	NC	Palestine			(456)	899	878	448			873		
Transparency Maroc	NC	Morocco	37	39,644	(659)	62,294		59,162	27,390	72	5,502	16,140	(6,950)
Middle East and North Africa, total			1,503	39,805	(15,214)	163,588	878	82,073	116,274	233	7,841	16,276	(32,136)
Sub-Saharan Africa													
Associacion Nigeriennee de Lutte contre	NC	Niger		11,526				2,500		461		11,065	(2,500)
Association Burundaise des Consommateurs (ABUCO)	NC	Burundi				2,507		2,587		4			(84)
Association Nationale de Consommateurs et de	Ct	Togo				6,400		7,456					(1,056)
Center for Transparency and Accountability Liberia	NC	Liberia	156	10,969	(476)	49,830		61,029	(25,011)	18	746	23,541	155
Centro de Integridade Publica (CIP)	NC	Mozambique		45,970	(431)	25,931		3,948	42,525			25,500	(503)
Civil Society Legislative Advocacy Centre (CISLAC)	Ct	Nigeria	4,557	78,646	(4,558)	335,065		27,311	264,244		4,557	125,673	(8,077)
Corruption Watch	NC	South Africa	24,707	3,000	(8,326)	28,267			28,612	5	17,325	10,038	(8,331)
CRI 2002	Ct	Mali				6,223			7,779				(1,556)
Forum Civil	NC	Senegal		44,368	(728)	21,770		13,504				52,634	(728)
Ghana Integrity Initiative (GII)	NC	Ghana	68,681	80,777	(2,129)	188,075		87,789	115,448		75,920	60,308	(4,061)
LICOCO ASBL	Ct	Congo Dem		81,076	(960)	149,028	18	36,528	107,783	4		88,836	(3,990)
Rencontre pour la paix et les droits de l'homme	NC	Congo		25,671		4,713		30,384					
Social Justice Cote d'Ivoire	Ct	Cote d'Ivoire				47,794		6,369	27,969			13,457	
Social Watch Benin	NC	Benin				1,292		1,292					
Transparency Ethiopia	NC	Ethiopia				15,510						15,510	
Transparency International Cameroon	NC	Cameroon	7,270	27,151	(74)	65,439		72,216			27,644		(74)
Transparency International Initiative Madagascar	NC	Madagascar		12,130	(1,963)	77,966		81,524	11,638				(5,029)



Partner name	Type, country	A			B	C	D			E = A + B + C - D		
		Opening balance			Cash paid / (received)	Income received	Expenditure reported			Closing balance		
		Receivable	Advance	Liability			Final reports	Interim reports	Other / adj	Receivable	Advance	Liability
all amounts are stated in Euros												
Transparency International Kenya	NC Kenya	700	14,623	(15,952)	132,369		83,539	60,719		3,369	1,437	(17,324)
Transparency International Rwanda	NC Rwanda		11,171	(973)	120,170		3,059	125,380	4,939		9,000	(12,009)
Transparency International Sierra Leone	NC Sierra Leone		14,443	(4,230)	66,232		49,702				27,925	(1,181)
Transparency International Zambia	NC Zambia	6,042	7,343	(243)	71,656		76,680	(20,620)	1,549	6,042	23,648	(2,500)
Transparency International Zimbabwe	NC Zimbabwe	4,726	15,605	(1,530)	73,790		52,638			12,062	30,000	(2,109)
Transparency Mauritius	NC Mauritius			(30)	3,875		4,099					(254)
Transparency Uganda	NC Uganda		9,344		55,884		64,249	(678)		1,657		
Sub-Saharan Africa, total		116,839	493,813	(42,603)	1,549,785	19	768,404	745,786	6,980	149,323	518,572	(71,211)
Coalition partners, total		205,527	2,192,472	(382,012)	9,275,972	20,705	2,297,625	6,651,628	15,466	180,448	2,468,301	(300,807)
Others												
ActionAid International Italia Onlus			1,094		65,473			70,567				(4,000)
Fundacja im. Stefana Batorego			21,875	(282)	58,515		971	58,150			20,987	
Ghana Center for Democratic Development			114763.75		96392.77			114,757			96,399	
Montenegro			149,447	(15,570)	94,404	56	127,258	64,930			44,067	(7,918)
Romanian Academic Society RAS				(3,805)	56,386		155	57,303	75			(4,952)
Others (expenditure lower than €50,000)		26,346	107,723	(165,672)	995,713	5,038	784,549	109,307		1,334	90,943	(16,983)
Others, total		26,346	394,902	(185,329)	1,366,884	5,094	912,933	475,014	75	1,334	252,397	(33,853)
Grand total		231,873	2,587,374	(567,341)	10,642,857	25,799	10,337,200		15,541	181,782	2,720,698	(334,660)
reference to financial statements note		4	6 d	10 d	a	b	20		c	4	6	10

a) balance forms part of the entity's cash flows

b) the balance forms part of the entity's operating income

c) the balance forms part of other direct support and other expenditure

d) The status of some partners changed during 2016 causing differences between the totals for regions and others in advances brought forward

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